# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

| Inte                           | rnal Reve    | nue Service     | ► G                         | o to www.irs.g     | ov/Form990 fo         | r instructio    | ns and th    | he latest  | t information   | ı           | Inspection                                      |  |  |
|--------------------------------|--------------|-----------------|-----------------------------|--------------------|-----------------------|-----------------|--------------|------------|-----------------|-------------|---|--|--|
| Α                              | For the      | 2021 calend     | dar year, or tax y          | year beginning     | ) Oct                 | : 1,            | 2021, ar     | nd endir   | ng              | Sep 30      | <b>, 20</b> 22                                  |  |  |
| В                              | Check if     | f applicable:   | C Name of organiz           | zation Nation      | al Center             | for He          | althy        | Hous       | ing Inc         | D Emplo     | yer identification number                       |  |  |
| П                              | Address      | change          | Doing business              |                    |                       |                 |              |            |                 | 52-17       | 792579  |  |  |
| $\Box$                         | Name cl      | · ·             |                             |                    | f mail is not deliver | ed to street a  | ddress)      | F          | Room/suite      |             |   |  |  |
| H                              | Initial re   | · ·             |                             | ttle Patu          |                       | 04 10 01.001 0  | uu. 000,     |            | 200             |             | 992-0712  |  |  |
| H                              |              |                 |                             |                    | ountry, and ZIP or    | foreign poets   | Loodo        |            | 200             | (110)       | 7,7,7,2 0,112                                   |  |  |
| $\vdash$                       |              | urn/terminated  |                             | , MD 2104          | •                     | ioreign posta   | Code         |            |                 | G Gross     | roceints \$2, 727, 620                          |  |  |
| H                              |              | ed return       | F Name and addre            |                    |                       |                 |              |            | 11/->  - 4 -;-  | _           | receipts \$2,727,630. or subordinates? Yes X No |  |  |
| Ш                              | Applicat     | tion pending    | +                           |                    |                       | Dl              | 1 1          | MD 01      |                 |             |   |  |  |
| _                              | T            |                 |                             | _                  |                       |                 |              |            |                 |             | es included? Yes No                             |  |  |
| <u>'</u>                       |              | empt status:    | <b>★</b> 501(c)(3)          | 501(c) (           | ) ◀ (insert no.)      | 4941            | '(a)(1) or   | 527        |                 |             | st. See instructions.                           |  |  |
|                                | •            | e: ► www.n      |                             |                    |                       |                 | 1            |            | . ,             | p exemption |   |  |  |
| K                              |              | organization:   |                             | Trust Associa      | ation                 |                 | L Yea        | ar of form | ation: 199      | 92 M State  | of legal domicile: MD                           |  |  |
| Р                              | art I        | Summa           |                             |                    |                       |                 |              |            |                 |             |   |  |  |
|                                | 1            | Briefly des     | cribe the organ             | iization's miss    | ion or most si        | gnificant a     | ctivities:   | Transi     | forming liv     | es by tr    | ansforming housing.                             |  |  |
| Governance                     |              |                 |                             |                    |                       |                 |              |            |                 |             |   |  |  |
| na.                            |              |                 |                             |                    |                       |                 |              |            |                 |             |   |  |  |
| Ve.                            | 2            |                 | box $ ightharpoonup$ if the | _                  |                       | -               |              | -          |                 | 1 1         | its net assets.                                 |  |  |
| ဇ္                             | 3            |                 | f voting membe              | _                  |                       |                 |              |            |                 |             | 13  |  |  |
| ∞ ∞                            | 4            | Number of       | f independent v             | oting member       | rs of the gover       | ning body       | (Part VI,    | , line 1b  | )               | . 4         | 13  |  |  |
| ţį                             | 5            | Total numb      | ber of individua            | ls employed i      | n calendar yea        | r 2021 (Pa      | rt V, line   | e 2a)      |                 | . 5         | 16  |  |  |
| Activities &                   | 6            | Total numb      | ber of volunteer            | rs (estimate if    | necessary) .          |                 |              |            |                 | . 6         | 0   |  |  |
| Ac                             | 7a           | Total unrel     | lated business r            | revenue from       | Part VIII, colun      | nn (C), line    | 12 .         |            |                 | . 7a        | 0.  |  |  |
|                                | b            | Net unrelat     | ted business ta             | xable income       | from Form 99          | 0-T, Part I     | line 11      |            |                 | . 7b        | 0.  |  |  |
|                                |              |                 |                             |                    |                       |                 |              |            | Prior \         |             | Current Year                                    |  |  |
| a)                             | 8            | Contribution    | ons and grants              | (Part VIII, line   | 1h)                   |                 |              |            | 1,97            | 1,463.      | 2,688,658.                                      |  |  |
| Revenue                        | 9            |                 | ervice revenue              |                    | •                     |                 |              |            |                 | 1,734.      | 36,662.   |  |  |
| š                              | 10           | _               | t income (Part \            | •                  |                       |                 |              |            |                 | 3,280.      | 1,337.  |  |  |
| æ                              | 11           |                 | nue (Part VIII, c           | -                  | •                     |                 |              |            |                 | 3,200.      | 1,337.  |  |  |
|                                | 12           |                 | nue—add lines 8             |                    |                       |                 |              |            | 2 04            | 0 017       | 2 726 657                                       |  |  |
|                                | 13           |                 |                             |                    |                       |                 |              |            |                 | 9,917.      | 2,726,657.                                      |  |  |
|                                | 14           |                 | d similar amoun             |                    |                       |                 |              |            | 2/              | 4,166.      | 256,250.  |  |  |
|                                |              | -               | aid to or for me            | •                  |                       |                 |              |            | 1 20            | 1 050       | 1 000 000                                       |  |  |
| Expenses                       | 15           |                 | ther compensati             |                    |                       |                 |              |            | 1,39            | 1,059.      | 1,290,009.                                      |  |  |
| eus                            | 16a          |                 | ial fundraising f           | •                  |                       |                 |              |            |                 |             |   |  |  |
| Ϋ́                             | _ b          |                 | raising expense             |                    |                       |                 | 32,0         | 003.       | = 4             | 2 21 2      |   |  |  |
| _                              | 17           | •               | enses (Part IX, o           |                    |                       | •               |              |            |                 | 0,012.      | 578,160.  |  |  |
|                                | 18           | •               | nses. Add lines             | •                  | •                     | •               | ), line 25   | 5) .       |                 | 5,237.      | 2,124,419.                                      |  |  |
|                                | 19           | Revenue le      | ess expenses. S             | Subtract line 1    | 8 from line 12        |                 |              |            | -15             | 5,320.      | 602,238.  |  |  |
| Net Assets or<br>Fund Balances |              |                 |                             |                    |                       |                 |              |            | Beginning of C  |             | End of Year                                     |  |  |
| sset                           | 20           |                 | ts (Part X, line 1          | •                  |                       |                 |              |            |                 | 0,188.      | 1,861,306.                                      |  |  |
| A A                            | 21           |                 | ities (Part X, line         | /                  |                       |                 |              |            |                 | 4,778.      | 294,366.  |  |  |
|                                |              |                 | or fund balanc              | es. Subtract I     | ine 21 from lin       | e 20 .          |              |            | 79              | 5,410.      | 1,566,940.                                      |  |  |
| P                              | art II       | Signatu         | ire Block                   |                    |                       |                 |              |            |                 |             |   |  |  |
|                                |              |                 |                             |                    |                       |                 |              |            |                 |             | my knowledge and belief, it is                  |  |  |
| tru                            | e, correc    | ct, and complet | te. Declaration of pro      | eparer (otner tnan | oπicer) is based o    | on all informat | ion of which | cn prepar  | er nas any knov | vieage.     |   |  |  |
| ٠.                             |              |                 |                             |                    |                       |                 |              |            |                 | 07/19/2     | 023   |  |  |
| Si                             | _            | Signati         | ure of officer              |                    |                       |                 |              |            | D               | ate         |   |  |  |
| He                             | ere          | Amaı            | nda Reddy,                  | Executive          | e Director            |                 |              |            |                 |             |   |  |  |
| _                              |              | Type o          | or print name and tit       | le                 |                       |                 |              |            |                 |             |   |  |  |
| Pa                             | id           | Print/Type      | e preparer's name           | <del></del>        | Preparer's signa      | ture            |              | 1          | Date            | Check [     | if PTIN   |  |  |
|                                | iiu<br>epare | Moniqu          | ue Herkalo                  |                    | <u> </u>              |                 |              | (          | 07/19/202       | self-emp    | P00224601                                       |  |  |
|                                | •            | Eirm'o non      | me ► Herkal                 | lo & Co, I         | PA                    |                 |              |            | Fir             | m's EIN ▶ 4 | 16-3347304                                      |  |  |
| US                             | e On         | Firm's add      |                             |                    |                       | e 602, H        | unt Val      | lley, M    |                 |             | 43)541-4545                                     |  |  |
| Ma                             | y the IF     |                 | this return with            |                    |                       |                 |              |            |                 |             |   |  |  |

| Part I | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III  |
|--------|--|
| 1      | Briefly describe the organization's mission:   |
|        | Transforming lives by transforming housing.  |
|        |  |
|        |  |
| 2      | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?   |
|        | If "Yes," describe these new services on Schedule O.   |
| 3      | Did the organization cease conducting, or make significant changes in how it conducts, any program services?   |
| _      | If "Yes," describe these changes on Schedule O.  |
| 4      | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported. |
| 4a     | (Code: ) (Expenses \$ 900,061. including grants of \$ 256,250.) (Revenue \$ 1,690,757.)  |
|        | We equipped communities and practitioners with the best data, tools,   |
|        | resources, and policies to overcome the barriers they face in  |
|        | order to improve their capacity to create healthier housing locally.   |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
| 4b     | (Code:) (Expenses \$ 509,791. including grants of \$ 0.) (Revenue \$ 754,598.)   |
|        | We conducted research in the field and translated complex research   |
|        | data into practical solutions that are available to everyone.  |
|        |  |
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|        |  |
| 4c     | (Code: ) (Expenses \$ 121,885. including grants of \$ 0.) (Revenue \$ 209,695.)  |
|        | We led the charge to mobilize advocates, create awareness, exchange  |
|        | information, and voice the need for funding to solve important   |
|        | societal problems.   |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
|        |  |
| 4d     | Other program services (Describe on Schedule O.)   |
|        | (Expenses \$ including grants of \$ ) (Revenue \$ )  |
| 4e     | Total program service expenses ► 1,531,737.  |

1,531,737.

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| orm 99 | 00 (2021)  |     | F   | Page ( |
|--------|--|-----|-----|--------|
| Part   | V Checklist of Required Schedules  |     |     |        |
|        | In the executation described in section $EO1(a)/2$ or $40.47(a)/1$ (ather then a private foundation)? If "Vec."  |     | Yes | No     |
| 1      | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A  | 1   | ×   |        |
| 2      | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2   | ×   |        |
| 3      | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i>   | 3   |     | ×      |
| 4      | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   | 4   | ×   |        |
| 5      | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | ×      |
| 6      | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6   |     | ×      |
| 7      | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | ×      |
| 8      | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III   | 8   |     | ×      |
| 9      | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>   | 9   |     | ×      |
| 10     | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>  | 10  |     | ×      |
| 11     | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.   |     |     |        |
| а      | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  | 11a | ×   |        |
| b      | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b | ×   |        |
| С      | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i>   | 11c |     | ×      |
| d      | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | ×      |
| e<br>f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> | 11e |     | ×      |
| 12a    |  | 12a |     | ×      |
| b      | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b | ×   |        |
| 13     | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | ×      |
| 14a    | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a |     | ×      |
| b      | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate   |     |     |        |
| 46     | foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | ×      |
| 15     | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV </i>   | 15  |     | ×      |
| 16     | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | ×      |
| 17     | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17  |     | ×      |
| 18     | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>  | 18  |     | ×      |
| 19     | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   | 19  |     | ×      |
| 20a    | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | ×      |

If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II . . . . .

**20**b

| Part I   | Checklist of Required Schedules (continued)   |            |     |    |
|----------|---|------------|-----|----|
|          |   |            | Yes | No |
| 22       | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22         |     | ×  |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the  |            |     |    |
|          | organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J  | 23         | ×   |    |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than   |            |     |    |
|          | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a  | 24a        |     |    |
| b        | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24a<br>24b |     | ×  |
|          | Did the organization maintain an escrow account other than a refunding escrow at any time during the year   | 240        |     |    |
|          | to defease any tax-exempt bonds?  | 24c        |     |    |
| d        | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d        |     |    |
| 25a      | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |            |     |    |
|          | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a        |     | ×  |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b        |     |    |
| 26       | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   | 250        |     | ×  |
| 20       | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26         |     | ×  |
| 27       | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key   |            |     |    |
|          | employee, creator or founder, substantial contributor or employee thereof, a grant selection committee  |            |     | ĺ  |
|          | member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III   |            |     |    |
| 28       | Was the organization a party to a business transaction with one of the following parties (see the Schedule L,   | 27         |     | ×  |
|          | Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  |            |     |    |
| а        | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>  | 28a        |     | ×  |
| b        | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b        |     | ×  |
| С        | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV  | 28c        |     | ×  |
| 29       | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>   | 29         |     | ×  |
| 30       | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified  |            |     |    |
|          | conservation contributions? If "Yes," complete Schedule M   | 30         |     | ×  |
| 31       | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  | 31         |     | ×  |
| 32       | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  | 32         |     | ×  |
| 33       | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  |            |     |    |
|          | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33         |     | ×  |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,  |            |     |    |
| 05-      | or IV, and Part V, line 1   | 34         | ×   |    |
| 35a<br>b | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a        | ×   |    |
|          | controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b        | ×   |    |
| 36       | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>   | 36         |     | ×  |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>                                |            |     | v  |
| 38       | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and  | 37         |     | ×  |
|          | 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O  | 38         | ×   |    |
| Part     | Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V  |            |     |    |
|          |   | · ·        | Yes | No |
| 1a       | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable   1a   15  |            |     |    |
| b        | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable   |            |     |    |
| С        | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?  |            |     |    |
|          | reconacte caming (camping) withings to Drize Winners (  | 1 1 -      |     | 1  |

| Part    | V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |          | Yes | No |
|---------|--|----------|-----|----|
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 16   |          |     |    |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .   | 2b       | ×   |    |
| _       | <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.   |          |     |    |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       |     | ×  |
| b<br>4a | If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i> . At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | 3b       |     |    |
| h       | a financial account in a foreign country (such as a bank account, securities account, or other financial account)?  If "Yes," enter the name of the foreign country ▶  | 4a       |     | ×  |
| b       | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  |          |     |    |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a       |     | ×  |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b       |     | ×  |
| С       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5с       |     |    |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                      | 6a       |     | ×  |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or   | Va       |     | ^  |
|         | gifts were not tax deductible?   | 6b       |     |    |
| 7       | Organizations that may receive deductible contributions under section 170(c).  |          |     |    |
| а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  |          |     |    |
|         | and services provided to the payor?  | 7a       |     | ×  |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b       |     |    |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c       |     | ×  |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  |          |     |    |
| е       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |     | ×  |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .   | 7f       |     | ×  |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |     |    |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h       |     |    |
| 8       | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the   |          |     |    |
| _       | sponsoring organization have excess business holdings at any time during the year?   | 8        |     |    |
| 9       | Sponsoring organizations maintaining donor advised funds.  | 0-       |     |    |
| a<br>b  | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a<br>9b |     |    |
| 10      | Section 501(c)(7) organizations. Enter:  | 30       |     |    |
| а       | Initiation fees and capital contributions included on Part VIII, line 12   |          |     |    |
| b       | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b  | -        |     |    |
| 11      | Section 501(c)(12) organizations. Enter:   |          |     |    |
| а       | Gross income from members or shareholders  |          |     |    |
| b       | Gross income from other sources. (Do not net amounts due or paid to other sources  |          |     |    |
|         | against amounts due or received from them.)  |          |     |    |
| 12a     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |    |
| b       | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          |     |    |
| 13      | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |     |    |
| а       | Is the organization licensed to issue qualified health plans in more than one state?   | 13a      |     |    |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which   |          |     |    |
| _       | the organization is licensed to issue qualified health plans   |          |     |    |
| С       | Enter the amount of reserves on hand   |          |     |    |
| 14a     | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |     | ×  |
| b       | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.   | 14b      |     |    |
| 15      | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |          |     |    |
|         | excess parachute payment(s) during the year?   | 15       |     |    |
|         | If "Yes," see the instructions and file Form 4720, Schedule N.   |          |     |    |
| 16      | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       |     |    |
|         | If "Yes," complete Form 4720, Schedule O.  |          |     |    |
| 17      | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any settivities that would result in the imposition of an excise tox under section 4051 4052 or 40532                                   |          |     |    |
|         | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  | 17       |     |    |
|         | If "Yes." complete Form 6069.  |          |     |    |

| Part     | Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI  | See in     | struc       | tions.   |
|----------|---|------------|-------------|----------|
| Secti    | on A. Governing Body and Management   |            |             |          |
|          |   |            | Yes         | No       |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                   |            |             |          |
| b<br>2   | Enter the number of voting members included on line 1a, above, who are independent .    Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   | 2          |             | ×        |
| 3        | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?   | 3          |             | <u> </u> |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?  | 4          |             | ×        |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's assets? .  | 5          |             | ×        |
| 6        | Did the organization have members or stockholders?  | 6          |             | ×        |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?  | 7a         |             | ×        |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?   | 76         |             |          |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   | 7b         |             | ×        |
| а        | The governing body?   | 8a         | ×           |          |
| b        | Each committee with authority to act on behalf of the governing body?   | 8b         | ×           |          |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>   | 9          |             | ×        |
| Secti    | on B. Policies (This Section B requests information about policies not required by the Internal Reven   | ue Co      | ode.)       |          |
|          |   |            | Yes         | No       |
| 10a<br>b | Did the organization have local chapters, branches, or affiliates?  | 10a        |             | <u>×</u> |
| b        | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | 10b        |             |          |
| 11a      | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?   | 11a        |             | ×        |
| b        | Describe on Schedule O the process, if any, used by the organization to review this Form 990.   |            |             |          |
| 12a      | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a        | ×           |          |
| c        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.                                 | 12b<br>12c | ×           |          |
| 13       | Did the organization have a written whistleblower policy?   | 13         | ×           |          |
| 14       | Did the organization have a written document retention and destruction policy?  | 14         | ×           |          |
| 15       | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |            |             |          |
| а        | The organization's CEO, Executive Director, or top management official  | 15a        | ×           |          |
| b        | Other officers or key employees of the organization   | 15b        | ×           |          |
| 16a      | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement  |            |             |          |
|          | with a taxable entity during the year?  | 16a        |             | ×        |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?                            | 401        |             |          |
| Section  | on C. Disclosure  | 16b        |             | <u> </u> |
| 17<br>18 | List the states with which a copy of this Form 990 is required to be filed See Part VI, Line 17 stm Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. |            | tion 5      | 501(c)   |
| 19       | ☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)  Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year.  | f inter    | est p       | olicy,   |
| 20       | State the name, address, and telephone number of the person who possesses the organization's books and re-<br>Herkalo & Co PA, 11350 McCormick Rd, Hunt Valley, MD 21031 (443)541-4545  | cords      | <b>&gt;</b> |          |

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Form 990 (2021) Page

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

| ☐ Check this box if neither the organization | nor any relate   | d org                 | aniz           | atic                 | n c   | ompe   | nsa | ted any current   | officer, director,  | or trustee.  |
|--|--|-----------------------|----------------|----------------------|-------|--|-----|---|---|--|
| <b>(A)</b><br>Name and title                 | (B)  Average hours per week (list any hours for related organizations below dotted line) | box, office Individua | unles<br>er an | Pos<br>neck<br>ss pe | erson | e than oth<br>is or/trust<br>encor/trust<br>employee | an  | (D)  Reportable compensation from the organization (W-2/1099-MISC/1099-NEC) | (E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC) | (F) Estimated amount of other compensation from the organization and related organizations |
| (1) Amanda Reddy                             | 40.00  |                       |                |                      |       | <u> </u>   |     |   |   |  |
| Executive Director                           |  |                       |                | ×                    |       |  |     | 146,142.  | 2,100.  | 12,420.  |
| (2) Sherry Dixon Biostatistician             | 40.00  |                       |                |                      |       | ×  |     | 130,826.  | 0.  | 18,152.  |
| (3) Jonathan Wilson Deputy Director          | 40.00  |                       |                | ×                    |       |  |     | 138,888.  | 0.  | 1,578.   |
| (4) Michelle Harvey Chief Operating Officer  | 40.00  |                       |                | ×                    |       |  |     | 121,605.  | 0.  | 16,322.  |
| (5) David Jacobs Director of Research        | 40.00  |                       |                |                      |       | ×  |     | 143,110.  | 0.  | 1,865.   |
| (6) Elyse Pivnick<br>Board Chair             | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (7) Christopher Jones Board Vice Chair       | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (8) Patrick Chaulk Board Secretary           | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (9) Read Holman Board Treasurer              | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (10) Desiree de la Torre<br>Director         | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (11) Aaron Haier<br>Director                 | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (12) Melanie Hudson Director                 | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (13) Shannon Melton Director                 | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |
| (14) Sarah Robinson Enaharo Director         | 2.00   | ×                     |                |                      |       |  |     | 0.  | 0.  | 0.   |

| Part VII Sect           | ion A. Officers, Directors,  | Trustees,   | Key l                          | Em                    | plo           | yee          | s, an  | d F       | lighest Compe   | nsated Emp  | oloyees     | (cont   | inued)     |
|-------------------------|--|---|--------------------------------|-----------------------|---------------|--------------|--|-----------|---|---|-------------|---|------------|
|                         |  |   |                                |                       | (6            | C)           |  |           |   |   |             |   |            |
|                         | (A)<br>Name and title  | (B) Average hours   | box,                           | unles                 | neck<br>ss pe | erson        | e than on the state of the stat | n an      | (D)  Reportable compensation                              | (E) Reportable compensation                                 | ו ו         | (F)<br>mated and                              | r          |
|                         |  | per week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee or director | Institutional trustee | Officer       | Key employee | Highest compensated employee   | Former    | from the<br>organization (W-2/<br>1099-MISC/<br>1099-NEC) | from related<br>organizations (W<br>1099-MISC/<br>1099-NEC) | /-2/<br>org | ompensa<br>from th<br>ganization<br>ed organi | e<br>n and |
| (15) Jumana Va          | si   | 2.00  |                                |                       |               |              |  |           |   |   |             |   |            |
| Director                |  |   | ×                              |                       |               |              |  |           | 0.  |   | 0.          |   | 0.         |
| (16) Jill Wohl Director |  | 2.00  | ×                              |                       |               |              |  |           | 0.  |   | 0.          |   | 0.         |
| (17) Will Yang          |  | 2.00  |                                |                       |               |              |  |           | 0.  | '   | 0.          |   | 0.         |
| Director                |  |   | ×                              |                       |               |              |  |           | 0.  |   | 0.          |   | 0.         |
| (18) Amy Zimme          | rman   | 2.00  |                                |                       |               |              |  |           |   |   |             |   | •          |
| Director (19)           |  |   | ×                              |                       |               |              |  |           | 0.  |   | 0.          |   | 0.         |
| (20)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| (21)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| (22)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| (23)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| (24)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| (25)                    |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| 1b Subtotal             |  |   |                                |                       |               |              |  |           | 680,571.  | 2,10  | 0           | 50  | 337.       |
|                         | n continuation sheets to Part  | VII, Section  | n A                            |                       |               |              |  | •         | 000,371.  | 2,10  | ·           |   | , 337.     |
| d Total (add            |  |   |                                |                       |               |              | <br>above  | ►<br>e) w | 680,571.<br>ho received mor                               | 2,10<br>e than \$100,0                                      |             | 50,   | 337.       |
| reportable              | compensation from the organ  | ization ►   |                                |                       |               |              | 5  |           |   |   |             |   |            |
|                         | organization list any former of on line 1a? If "Yes," complete   |   |                                |                       |               |              |  | -         | -   | -   |             | Yes   |            |
| 4 For any inc           | dividual listed on line 1a, is the on and related organizations  | sum of re   | porta                          | ble                   | con           | npe          | nsatic   | n a       |   | nsation from  | the         | ,   | ×          |
| individual              | _  |   | <i>.</i> .                     |                       |               | , ; ,        |  | ა,<br>    |   |   | . 4         | ı ×   |            |
|                         | erson listed on line 1a receive or<br>s rendered to the organization   |   |                                |                       |               |              |  |           |   | tion or individ   | ual         |   | ×          |
|                         | ependent Contractors   |   |                                |                       |               |              |  |           |   |   |             |   |            |
|                         | this table for your five high<br>tion from the organization. Rep   |   |                                |                       |               |              |  |           |   |   |             |   |            |
|                         | <b>(A)</b><br>Name and business add  | lress   |                                |                       |               |              |  |           | (B)<br>Description of ser                                 | vices   |             | (C)<br>ensation                               |            |
|                         |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
|                         |  |   |                                |                       |               |              |  |           |   |   |             |   |            |
| 0 Tatal                 | how of indonestant and   | wo (in al. :-!'   | a a !-                         |                       |               | المحال       | امط ا  | 11        | ا- احتجا ا  | (a) uula a  |             |   |            |
|                         | ber of independent contractors to the service of th |   | -                              |                       |               |              |  | ל tn      | iose listed abov  | e) wno  |             |   |            |

# Part VIII Statement of Revenue

|   |         | Check if Schedule                           | Осо       | ntains a re   | spon       | ise or note to ar | ny line in this Pa   | art VIII .     .     .                 |                                      |  |
|---|---------|---|-----------|---------------|------------|-------------------|----------------------|--|--------------------------------------|--|
|   |         |   |           |               |            |                   | (A)<br>Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business revenue | (D) Revenue excluded from tax under sections 512–514 |
| is,   | 1a      | Federated campaig                           | ns .      |               | 1a         |                   |                      |  |                                      |  |
| Contributions, Gifts, Grants, and Other Similar Amounts | b       | Membership dues                             |           |               | 1b         |                   | -                    |  |                                      |  |
| ည် ဥ  | С       | Fundraising events                          |           |               | 1c         |                   | -                    |  |                                      |  |
| rts,  | d       | Related organization                        |           |               | 1d         |                   | -                    |  |                                      |  |
| ia gi   | е       | Government grants                           | (cont     | tributions)   | 1e         | 1,378,248.        | -                    |  |                                      |  |
| ns,   | f       | All other contribution                      | ns, gi    | fts, grants,  |            |                   | -                    |  |                                      |  |
| tio<br>er   |         | and similar amounts no                      | ot incl   | uded above    | 1f         | 1,310,410.        |                      |  |                                      |  |
| 혈된  | g       | Noncash contribution                        |           |               |            |                   |                      |  |                                      |  |
| 벌   |         | lines 1a-1f                                 |           |               | 1g         | \$                |                      |  |                                      |  |
| g G   | h       | Total. Add lines 1a-                        | -1f .     |               |            | 🕨                 | 2,688,658.           |  |                                      |  |
|   |         |   |           |               |            | Business Code     |                      |  |                                      |  |
| Ce  | 2a      | Contracts                                   |           |               |            | 541990            | 32,430.              | 32,430.                                | 0.                                   | 0.   |
| ē Ž   | b       | Honoraria                                   |           |               |            | 541990            | 4,232.               | 4,232.                                 | 0.                                   | 0.   |
| Program Service<br>Revenue                              | С       |   |           |               |            |                   |                      |  |                                      |  |
| am  | d       |   |           |               |            |                   |                      |  |                                      |  |
| ي هر  | е       |   |           |               |            |                   |                      |  |                                      |  |
| P.  | f       | All other program se                        |           |               |            |                   |                      |  |                                      |  |
|   | g       | Total. Add lines 2a-                        | -2f .     |               |            | 🕨                 | 36,662.              |  |                                      |  |
|   | 3       | Investment income                           |           |               |            |                   |                      |  |                                      |  |
|   |         | other similar amoun                         | nts) .    |               |            | 🕨                 | 2,310.               | 0.                                     | 0.                                   | 2,310.   |
|   | 4       | Income from investr                         | ment o    | of tax-exem   | npt bo     | ond proceeds ►    |                      |  |                                      |  |
|   | 5       | Royalties                                   |           |               |            | 🕨                 |                      |  |                                      |  |
|   |         |   |           | (i) Rea       | I          | (ii) Personal     |                      |  |                                      |  |
|   | 6a      | Gross rents                                 | 6a        |               |            |                   |                      |  |                                      |  |
|   | b       | Less: rental expenses                       | 6b        |               |            |                   |                      |  |                                      |  |
|   | С       | Rental income or (loss)                     | 6с        |               |            |                   |                      |  |                                      |  |
|   | d       | Net rental income o                         | r (los    | s)            |            | <u> •</u>         |                      |  |                                      |  |
|   | 7a      | Gross amount from                           |           | (i) Securit   | ties       | (ii) Other        | _                    |  |                                      |  |
|   |         | sales of assets                             |           |               |            |                   |                      |  |                                      |  |
|   |         | other than inventory                        | 7a        |               |            | 0.                |                      |  |                                      |  |
| ne  | b       | Less: cost or other basis                   |           |               |            |                   |                      |  |                                      |  |
| Revenue   |         | and sales expenses .                        | 7b        |               |            | 973.              | -                    |  |                                      |  |
| è   | С       | Gain or (loss)                              | 7c        |               |            | -973.             |                      |  |                                      |  |
| -   | d       | rtot gant of (1000)                         |           |               |            | <u> ▶</u>         | -973.                | 0.                                     | 0.                                   | -973.  |
| Other   | 8a      | Gross income fro                            |           | ındraising    |            |                   |                      |  |                                      |  |
| 0   |         | events (not including                       |           |               |            |                   |                      |  |                                      |  |
|   |         | of contributions relate). See Part IV, line |           |               |            |                   |                      |  |                                      |  |
|   |         | ·   |           |               | 8a         |                   | _                    |  |                                      |  |
|   |         | Less: direct expens                         |           |               | 8b         |                   |                      |  |                                      |  |
|   | _       | Net income or (loss)<br>Gross income        | ,         |               | g eve      | ents ▶            |                      |  |                                      |  |
|   | 9a      | activities. See Part                        |           |               | 0-         |                   |                      |  |                                      |  |
|   | L       |   |           |               | 9a         |                   |                      |  |                                      |  |
|   |         | Less: direct expens                         |           |               | 9b         | <br>es ▶          |                      |  |                                      |  |
|   |         | Net income or (loss)<br>Gross sales of in   | •         |               | CIVILIE    | 3S <b>►</b>       |                      |  |                                      |  |
|   | iva     | returns and allowan                         |           |               | 100        |                   |                      |  |                                      |  |
|   | h       |   |           |               | 10a<br>10b |                   | -                    |  |                                      |  |
|   | b       | Less: cost of goods Net income or (loss)    |           |               |            | <br>orv ▶         |                      |  |                                      |  |
| -   |         | TAGE HICOTHE OF (1025)                      | , 11011   | i Jaita UI II | iveiil     | Business Code     |                      |  |                                      |  |
| Miscellaneous<br>Revenue                                | 11a     |   |           |               |            | Dualiteas Code    |                      |  |                                      |  |
| ne  | па<br>b |   |           |               |            |                   |                      |  |                                      |  |
| scellaneo<br>Revenue                                    |         |   |           |               |            |                   |                      |  |                                      |  |
| Sce   | c<br>d  | All other revenue                           |           |               |            |                   |                      |  |                                      |  |
| Ξ̈́   |         | Total. Add lines 11a                        | <br>a_11a |               |            | •                 |                      |  |                                      |  |
|   | 12      | Total revenue. See                          |           |               |            |                   | 2,726,657.           | 36,662.                                | 0.                                   | 1,337.   |
|   |         |   |           |               |            |                   | , ,                  |  | · ·                                  | , , .  |

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| 0000   | Check if Schedule O contains a response   |                       |                              | <u> </u>                            | . ,                                   |
|--------|---|-----------------------|------------------------------|-------------------------------------|---------------------------------------|
|        |   |                       |                              |                                     |                                       |
|        | ot include amounts reported on lines 6b, 7b,<br>o, and 10b of Part VIII.  | (A)<br>Total expenses | (B) Program service expenses | (C) Management and general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1      | Grants and other assistance to domestic organizations   |                       |                              |                                     |                                       |
|        | and domestic governments. See Part IV, line 21 .  | 256,250.              | 256,250.                     |                                     |                                       |
| 2      | Grants and other assistance to domestic individuals. See Part IV, line 22   | ,                     |                              |                                     |                                       |
| 3      | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  |                       |                              |                                     |                                       |
| 4<br>5 | Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees  | 741,926.              | 559,270.                     | 166,874.                            | 15,782.                               |
| 6      | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  | 711,520.              | 337,270.                     | 100,071.                            | 13,702.                               |
| 7      | Other salaries and wages  | 414,704.              | 312,607.                     | 93,276.                             | 8,821.                                |
| 8      | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 9,881.                | 7,448.                       | 2,223.                              | 210.                                  |
| 9      | Other employee benefits   | 39,271.               | 29,603.                      | 8,833.                              | 835.                                  |
| 10     | Payroll taxes   | 84,227.               | 63,491.                      | 18,944.                             | 1,792.                                |
| 11     | Fees for services (nonemployees):   | 0 2 / 2 2 / 4         | 00/1011                      | -0,2111                             | -,,,,,,                               |
|        | Management  |                       |                              |                                     |                                       |
| b      | Legal   | 2,130.                | 0.                           | 2,130.                              | 0.                                    |
| C      | Accounting  | 136,500.              | 0.                           | 136,500.                            | 0.                                    |
| d      | Lobbying  | 1,508.                | 0.                           | 1,508.                              | 0.                                    |
|        | Professional fundraising services. See Part IV, line 17   | 1,506.                | 0.                           | 1,500.                              | <u> </u>                              |
| e      | <u> </u>  |                       |                              |                                     |                                       |
| f<br>g | Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column  |                       |                              |                                     |                                       |
| g      | (A), amount, list line 11g expenses on Schedule O.)   | 000                   | 055 350                      | 10.000                              | 2 405                                 |
|        | •   | 277,682.              | 255,358.                     | 18,899.                             | 3,425.                                |
| 12     | Advertising and promotion   |                       |                              |                                     |                                       |
| 13     | Office expenses   | 15,948.               | 119.                         | 15,686.                             | 143.                                  |
| 14     | Information technology  | 48,316.               | 5,125.                       | 43,191.                             | 0.                                    |
| 15     | Royalties   |                       |                              |                                     |                                       |
| 16     | Occupancy   | 14,979.               | 0.                           | 14,979.                             | 0.                                    |
| 17     | Travel  | 9,282.                | 8,148.                       | 1,134.                              | 0.                                    |
| 18     | Payments of travel or entertainment expenses for any federal, state, or local public officials  |                       |                              |                                     |                                       |
| 19     | Conferences, conventions, and meetings .  | 11,711.               | 11,216.                      | 495.                                | 0.                                    |
| 20     | Interest  | 3,132.                | 0.                           | 3,132.                              | 0.                                    |
| 21     | Payments to affiliates  | ·                     |                              | ·                                   |                                       |
| 22     | Depreciation, depletion, and amortization .   | 5,370.                | 0.                           | 5,370.                              | 0.                                    |
| 23     | Insurance   | 19,286.               | 0.                           | 19,286.                             | 0.                                    |
| 24     | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)             | 27,2000               |                              | 27,2001                             |                                       |
| _      |   | 22 077                | 22 077                       |                                     | ^                                     |
| a      | Other Direct Costs  | 22,977.               | 22,977.                      | 0.                                  | 0.                                    |
| b      | Dues & Other Fees   | 9,339.                | 125.                         | 8,219.                              | 995.                                  |
| C      |   |                       |                              |                                     |                                       |
| d      |   |                       |                              |                                     |                                       |
| е      | All other expenses  |                       |                              |                                     |                                       |
| 25     | Total functional expenses. Add lines 1 through 24e  | 2,124,419.            | 1,531,737.                   | 560,679.                            | 32,003.                               |
| 26     | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here   if following SOP 98-2 (ASC 958-720) |                       |                              |                                     |                                       |
|        | · , ,   |                       | I                            |                                     | C 000 (0001)                          |

# Part X Balance Sheet

|                             |          | Check if Schedule O contains a response or   | note   | to any line in this Par | tX                              |            |                           |  |  |  |  |
|-----------------------------|----------|--|--|-------------------------|---------------------------------|------------|---------------------------|--|--|--|--|
|                             |          |  |  |                         | <b>(A)</b><br>Beginning of year |            | <b>(B)</b><br>End of year |  |  |  |  |
|                             | 1        | Cash-non-interest-bearing  |  |                         | 452,150.                        | 1          | 563,030.                  |  |  |  |  |
|                             | 2        | Savings and temporary cash investments   |  |                         |                                 | 2          |                           |  |  |  |  |
|                             | 3        | Pledges and grants receivable, net   |  |                         | 377,712.                        | 3          | 1,072,581.                |  |  |  |  |
|                             | 4        | Accounts receivable, net   |  |                         |                                 | 4          |                           |  |  |  |  |
|                             | 5        | Loans and other receivables from any current of  |  |                         |                                 |            |                           |  |  |  |  |
|                             |          | trustee, key employee, creator or founder, subst   |  |                         |                                 |            |                           |  |  |  |  |
|                             | _        | controlled entity or family member of any of thes  | •  |                         |                                 | 5          |                           |  |  |  |  |
|                             | 6        | Loans and other receivables from other disqua  |  |                         |                                 |            |                           |  |  |  |  |
|                             | _        | under section 4958(f)(1)), and persons described   |  | ` / ` / ` /             |                                 | 6          |                           |  |  |  |  |
| Assets                      | 7        | Notes and loans receivable, net  |  | <u> </u>                |                                 | 7          |                           |  |  |  |  |
| SS                          | 8        | Inventories for sale or use  |  | <u></u>                 |                                 | 8          |                           |  |  |  |  |
| ⋖                           | 9        | Prepaid expenses and deferred charges  |  | 23,684.                 | 9                               | 26,318.    |                           |  |  |  |  |
|                             | 10a      | Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D      |  | 40 510                  |                                 |            |                           |  |  |  |  |
|                             |          |  |  |                         | 10 200                          | 10-        | 12 600                    |  |  |  |  |
|                             | b        | Less: accumulated depreciation   |  |                         | 18,209.                         | 10c        | 13,690.                   |  |  |  |  |
|                             | 11<br>12 | Investments—publicly traded securities Investments—other securities. See Part IV, line 1 |  |                         | 168,433.                        | 12         | 185,687.                  |  |  |  |  |
|                             | 13       | Investments—program-related. See Part IV, line   |  | _                       | 100,433.                        | 13         | 103,007.                  |  |  |  |  |
|                             | 14       | Intangible assets  |  | _                       |                                 | 14         |                           |  |  |  |  |
|                             | 15       | Other assets. See Part IV, line 11   | -  |                         | 15                              |            |                           |  |  |  |  |
|                             | 16       | <b>Total assets.</b> Add lines 1 through 15 (must equa                                   |  | 1,040,188.              | 16                              | 1,861,306. |                           |  |  |  |  |
|                             | 17       | Accounts payable and accrued expenses  |  |                         | 83,635.                         | 17         | 110,842.                  |  |  |  |  |
|                             | 18       | Grants payable   |  | _                       |                                 | 18         |                           |  |  |  |  |
|                             | 19       | Deferred revenue   | <u> </u>   | 47,243.                 | 19                              | 69,624.    |                           |  |  |  |  |
|                             | 20       | Tax-exempt bond liabilities  |  |                         | 20                              |            |                           |  |  |  |  |
|                             | 21       | Escrow or custodial account liability. Complete I  | v or custodial account liability. Complete Part IV of Schedule D |                         |                                 |            |                           |  |  |  |  |
| S                           | 22       | Loans and other payables to any current or   |  |                         |                                 |            |                           |  |  |  |  |
| ≝                           |          | trustee, key employee, creator or founder, subst   |  |                         |                                 |            |                           |  |  |  |  |
| Liabilities                 |          | controlled entity or family member of any of thes  | -  | L                       |                                 | 22         |                           |  |  |  |  |
|                             | 23       | Secured mortgages and notes payable to unrela  |  |                         |                                 | 23         |                           |  |  |  |  |
|                             | 24       | Unsecured notes and loans payable to unrelated   |  |                         | 113,900.                        | 24         | 113,900.                  |  |  |  |  |
|                             | 25       | Other liabilities (including federal income tax,   |  |                         |                                 |            |                           |  |  |  |  |
|                             |          | parties, and other liabilities not included on lines of Schedule D                       |  | , .                     |                                 |            |                           |  |  |  |  |
|                             | 00       |  |  |                         | 044 550                         | 25         | 004 266                   |  |  |  |  |
|                             | 26       | Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, che   | ck he  |                         | 244,778.                        | 26         | 294,366.                  |  |  |  |  |
| ces                         |          | and complete lines 27, 28, 32, and 33.   | CK IIC   | I X                     |                                 |            |                           |  |  |  |  |
| <u>a</u>                    | 27       |  |  |                         | 202,488.                        | 27         | 1,189,825.                |  |  |  |  |
| Ва                          | 28       |  |  |                         | 592,922.                        | _          | 377,115.                  |  |  |  |  |
| nd                          |          | Organizations that do not follow FASB ASC 9  |  |                         | 3,72,722.                       |            | 377,113.                  |  |  |  |  |
| 교                           |          | and complete lines 29 through 33.  | ,  |                         |                                 |            |                           |  |  |  |  |
| Net Assets or Fund Balances | 29       | Capital stock or trust principal, or current funds                                       |  |                         |                                 | 29         |                           |  |  |  |  |
| ets                         | 30       | Paid-in or capital surplus, or land, building, or ed                                     |  |                         |                                 | 30         |                           |  |  |  |  |
| <b>∤ss</b>                  | 31       | Retained earnings, endowment, accumulated inc  |  | _                       |                                 | 31         |                           |  |  |  |  |
| et /                        | 32       | Total net assets or fund balances  |  |                         | 795,410.                        | 32         | 1,566,940.                |  |  |  |  |
| ž                           | 33       | Total liabilities and net assets/fund balances .   |  |                         | 1,040,188.                      | 33         | 1,861,306.                |  |  |  |  |
|                             |          |  | REV/ 0   | 7/25/22 DDO             |                                 |            | Form <b>990</b> (2021)    |  |  |  |  |

Form 990 (2021) Page **12** 

| Part | Reconciliation of Net Assets   |        | •    |        |
|------|--|--------|------|--------|
|      | Check if Schedule O contains a response or note to any line in this Part XI  |        |      | X      |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)  | 2,7    | 26,6 | 57.    |
| 2    | Total expenses (must equal Part IX, column (A), line 25)   | 2,1    | 24,4 | 19.    |
| 3    | Revenue less expenses. Subtract line 2 from line 1   | 61     | 02,2 | 238.   |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4  | 7:     | 95,4 | 10.    |
| 5    | Net unrealized gains (losses) on investments   |        |      |        |
| 6    | Donated services and use of facilities   |        |      |        |
| 7    | Investment expenses  |        |      |        |
| 8    | Prior period adjustments   |        |      |        |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)   | 1      | 69,2 | 292.   |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   |        |      |        |
|      | 32, column (B))  | 1,5    | 66,9 | 940.   |
| Part | XII Financial Statements and Reporting   |        |      |        |
|      | Check if Schedule O contains a response or note to any line in this Part XII   |        |      | $\Box$ |
|      |  |        | Yes  | No     |
| 1    | Accounting method used to prepare the Form 990:  Cash Accrual Other  | _      |      |        |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain o Schedule O.   | on     |      |        |
| _    |  |        |      |        |
| 2a   |  | 2a     |      | ×      |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or   | or     |      |        |
|      | reviewed on a separate basis, consolidated basis, or both:   |        |      |        |
|      | Separate basis Consolidated basis Both consolidated and separate basis   |        |      |        |
| b    | Were the organization's financial statements audited by an independent accountant?   | 2b     | ×    |        |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on separate basis, consolidated basis, or both:                                     | a      |      |        |
|      |  |        |      |        |
| С    | Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | of     |      |        |
| C    | the audit, review, or compilation of its financial statements and selection of an independent accountant? .  | o   2c | ×    |        |
|      | If the organization changed either its oversight process or selection process during the tax year, explain o   |        | ^    |        |
|      | Schedule O.  | "      |      |        |
| 32   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the  |        |      |        |
| oa   | Single Audit Act and OMB Circular A-133?   | 3a     | ×    |        |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the   |        |      |        |
|      | required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.   | 3b     | ×    |        |
|      |  | 00     |      |        |

REV 07/25/22 PRO Form **990** (2021)

# Additional information from your Form 990: Return of Organization Exempt from Income Tax

Form 990: Return of Organization Exempt from Income Tax Part VI, Line 17 (continued)

**Continuation Statement** 

|    | States Where Copy of Return is Required |  |
|----|---|--|
| MD |   |  |
| NY |   |  |

#### SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

OMB No. 1545-0047

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

|              | ame of the organization Employer identification number   |   |                        |  |                    |                       |                            |   |  |  |
|--------------|--|---|------------------------|--|--------------------|-----------------------|----------------------------|---|--|--|
|              |  | al Center for Healthy   |                        |  |                    |                       | 52-1792579                 |   |  |  |
|              | Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.  |   |                        |  |                    |                       |                            |   |  |  |
|              | he organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) |   |                        |  |                    |                       |                            |   |  |  |
| 1            | Δ · · · · · · · · · · · · · · · · · · ·  |   |                        |  |                    |                       |                            |   |  |  |
| 2            |  | A school described in <b>section</b>  |                        | ·  | -                  |                       |                            |   |  |  |
| 3            |  | A hospital or a cooperative hos   |                        |  |                    |                       |                            |   |  |  |
| 4            |  | A medical research organization   |                        | onjunction with a hosp                             | oital desc         | ribed in s            | section 170(b)(1)(A)       | (iii). Enter the                                      |  |  |
| _            |  | hospital's name, city, and state  |                        |  |                    |                       |                            |   |  |  |
| 5            |  | An organization operated for tage of the section 170(b)(1)(A)(iv). (Comp                            |                        | college or university                              | owned o            | r operate             | ed by a government         | al unit described ir                                  |  |  |
| 6            |  | A federal, state, or local govern   | nment or govern        | mental unit described                              | l in <b>sectio</b> | on 170(b)             | (1)(A)(v).                 |   |  |  |
| 7            | _  | An organization that normally described in section 170(b)(1)  |                        |  | port from          | a gover               | nmental unit or fron       | n the general public                                  |  |  |
| 8            |  | A community trust described in  | n section 170(b)       | (1)(A)(vi). (Complete I                            | Part II.)          |                       |                            |   |  |  |
| 9            | _  | An agricultural research organi   |                        |  |                    | erated in             | conjunction with a l       | and-grant college                                     |  |  |
|              |  | or university or a non-land-gra university:   |                        |  |                    |                       |                            |   |  |  |
| 10           |  | An organization that normally r   | eceives (1) more       | than 331/3% of its su                              | pport fro          | m contrib             | outions, membership        | fees, and gross                                       |  |  |
|              |  | receipts from activities related<br>support from gross investment<br>acquired by the organization a | income and unr         | related business taxal                             | ble incom          | ne (less se           | ection 511 tax) from       | 33 <sup>1</sup> / <sub>3</sub> % of its<br>businesses |  |  |
| 11           |  | An organization organized and   | operated exclus        | sively to test for public                          | safety. S          | See <b>sect</b> i     | ion 509(a)(4).             |   |  |  |
| 12           |  | An organization organized and   | operated exclusi       | vely for the benefit of,                           | to perfor          | m the fun             | ctions of, or to carry     | out the purposes o                                    |  |  |
|              |  | one or more publicly supported<br>the box on lines 12a through 12                                   |                        |  |                    |                       |                            |   |  |  |
| а            | [  | Type I. A supporting organ  | ization operated       | , supervised, or contr                             | olled by i         | ts suppo              | rted organization(s),      | typically by giving                                   |  |  |
|              |  | the supported organization supporting organization. Ye  |                        |  |                    |                       | he directors or trust      | ees of the  |  |  |
| b            | [  | Type II. A supporting organ   | nization supervis      | ed or controlled in co                             | nnection           | with its s            | supported organizati       | on(s), by having                                      |  |  |
|              |  | control or management of  | the supporting o       | rganization vested in                              | the same           | persons               | that control or man        | age the supported                                     |  |  |
|              |  | organization(s). You must   | complete Part l'       | V, Sections A and C.                               | •                  |                       |                            |   |  |  |
| С            | [  | Type III functionally integ   | rated. A support       | ting organization oper                             | ated in c          | onnection             | n with, and function       | ally integrated with,                                 |  |  |
|              |  | its supported organization(   | s) (see instructio     | ns). <b>You must comp</b> l                        | lete Part          | IV, Secti             | ons A, D, and E.           |   |  |  |
| d            | [  | ☐ Type III non-functionally i   |                        |  |                    |                       |                            |   |  |  |
|              |  | that is not functionally integ  |                        |  |                    |                       |                            | d an attentiveness                                    |  |  |
|              |  | requirement (see instruction  | ns). <b>You must c</b> | omplete Part IV, Sec                               | tions A a          | and D, ar             | nd Part V.                 |   |  |  |
| е            | [  | $\square$ Check this box if the organ   | ization received       | a written determination                            | on from th         | ne IRS tha            | at it is a Type I, Type    | e II, Type III  |  |  |
|              |  | functionally integrated, or T   | ype III non-func       | tionally integrated sup                            | oporting o         | organizati            | ion.                       |   |  |  |
| f            | Eı   | nter the number of supported o  | organizations .        |  |                    |                       |                            |   |  |  |
| g            | Р  | rovide the following information  | about the supp         | orted organization(s).                             |                    |                       |                            |   |  |  |
|              | (i) N  | lame of supported organization  | (ii) EIN               | (iii) Type of organization                         |                    | rganization           | (v) Amount of monetary     | (vi) Amount of  |  |  |
|              |  |   |                        | (described on lines 1–10 above (see instructions)) |                    | ur governing<br>ment? | support (see instructions) | other support (see instructions)                      |  |  |
|              |  |   |                        | above (see instructions))                          |                    |                       | ilistructions)             | instructions)   |  |  |
|              |  |   |                        |  | Yes                | No                    |                            |   |  |  |
| <b>A</b> )   |  |   |                        |  |                    |                       |                            |   |  |  |
|              |  |   |                        |  |                    |                       |                            |   |  |  |
| (B)          |  |   |                        |  |                    |                       |                            |   |  |  |
| (C)          |  |   |                        |  |                    |                       |                            |   |  |  |
| D)           |  |   |                        |  |                    |                       |                            |   |  |  |
| ' <b>_</b> \ |  |   |                        |  |                    |                       |                            |   |  |  |
| E)           |  |   |                        |  |                    |                       |                            |   |  |  |
|              |  |   |                        |  |                    |                       |                            |   |  |  |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 720,607. 2,596,717. 2,537,989. 1,971,463. 2,688,658. 10,515,434. Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . The value of services or facilities furnished by a governmental unit to the organization without charge . . . . Total. Add lines 1 through 3. . . . 4 720,607. 2,596,717. 2,537,989. 1,971,463. 2,688,658. 10,515,434. 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . 2,829,383. Public support. Subtract line 5 from line 4 7,686,051. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2017 **(b)** 2018 (c) 2019 (d) 2020 (e) 2021 (f) Total 720,607. 2,596,717. 2,537,989. 1,971,463. 2,688,658. 10,515,434. 7 Amounts from line 4 . . . . . . Gross income from interest, dividends, 8 payments received on securities loans, rents, royalties, and income from similar sources . . . . . . . 190. 249. 387. 2,310. 3,246. 110. Net income from unrelated business 9 activities, whether or not the business is regularly carried on . . . . . . 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . . . . . . . 51,600. 51,600. 103,200. **Total support.** Add lines 7 through 10 11 10,621,880. Gross receipts from related activities, etc. (see instructions) . . . . . . . . . . . . . . . . . . 12 1,087,708. 13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) . . . . . 14 72.36% 15 Public support percentage from 2020 Schedule A, Part II, line 14 . . . . . . . . . . . . . . . 15 331/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization . . . . . . . . . . . . . . . . . . 331/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported 10%-facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain

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in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support  |                  |                      | •                | ·                                     | ,                    |             |
|-------|---|------------------|----------------------|------------------|---------------------------------------|----------------------|-------------|
| Calen | dar year (or fiscal year beginning in) ▶  | (a) 2017         | <b>(b)</b> 2018      | (c) 2019         | (d) 2020                              | (e) 2021             | (f) Total   |
| 1     | Gifts, grants, contributions, and membership fees                                     |                  |                      |                  |                                       |                      |             |
|       | received. (Do not include any "unusual grants.")                                      |                  |                      |                  |                                       |                      |             |
| 2     | Gross receipts from admissions, merchandise sold or services performed, or facilities |                  |                      |                  |                                       |                      |             |
|       | furnished in any activity that is related to the                                      |                  |                      |                  |                                       |                      |             |
|       | organization's tax-exempt purpose   |                  |                      |                  |                                       |                      |             |
| 3     | Gross receipts from activities that are not an  |                  |                      |                  |                                       |                      |             |
|       | unrelated trade or business under section 513   |                  |                      |                  |                                       |                      |             |
| 4     | Tax revenues levied for the   |                  |                      |                  |                                       |                      |             |
|       | organization's benefit and either paid to   |                  |                      |                  |                                       |                      |             |
| _     | or expended on its behalf   |                  |                      |                  |                                       |                      |             |
| 5     | The value of services or facilities   |                  |                      |                  |                                       |                      |             |
|       | furnished by a governmental unit to the organization without charge                   |                  |                      |                  |                                       |                      |             |
| 6     | <b>Total.</b> Add lines 1 through 5   |                  |                      |                  |                                       |                      |             |
| 7a    | Amounts included on lines 1, 2, and 3   |                  |                      |                  |                                       |                      |             |
|       | received from disqualified persons .  |                  |                      |                  |                                       |                      |             |
| b     | Amounts included on lines 2 and 3   |                  |                      |                  |                                       |                      |             |
| ~     | received from other than disqualified   |                  |                      |                  |                                       |                      |             |
|       | persons that exceed the greater of \$5,000  |                  |                      |                  |                                       |                      |             |
|       | or 1% of the amount on line 13 for the year   |                  |                      |                  |                                       |                      |             |
| С     | Add lines 7a and 7b   |                  |                      |                  |                                       |                      |             |
| 8     | Public support. (Subtract line 7c from  |                  |                      |                  |                                       |                      |             |
|       | line 6.)  |                  |                      |                  |                                       |                      |             |
|       | on B. Total Support   |                  |                      |                  | 1                                     | I                    |             |
|       | dar year (or fiscal year beginning in)  | <b>(a)</b> 2017  | <b>(b)</b> 2018      | (c) 2019         | (d) 2020                              | (e) 2021             | (f) Total   |
| 9     | Amounts from line 6   |                  |                      |                  |                                       |                      |             |
| 10a   | Gross income from interest, dividends, payments received on securities loans, rents,  |                  |                      |                  |                                       |                      |             |
|       | royalties, and income from similar sources.   |                  |                      |                  |                                       |                      |             |
| b     | Unrelated business taxable income (less   |                  |                      |                  |                                       |                      |             |
| ~     | section 511 taxes) from businesses  |                  |                      |                  |                                       |                      |             |
|       | acquired after June 30, 1975  |                  |                      |                  |                                       |                      |             |
| С     | Add lines 10a and 10b   |                  |                      |                  |                                       |                      |             |
| 11    | Net income from unrelated business  |                  |                      |                  |                                       |                      |             |
|       | activities not included on line 10b, whether  |                  |                      |                  |                                       |                      |             |
|       | or not the business is regularly carried on   |                  |                      |                  |                                       |                      |             |
| 12    | Other income. Do not include gain or  |                  |                      |                  |                                       |                      |             |
|       | loss from the sale of capital assets  |                  |                      |                  |                                       |                      |             |
| 12    | (Explain in Part VI.)   |                  |                      |                  |                                       |                      |             |
| 13    | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)                                 |                  |                      |                  |                                       |                      |             |
| 14    | First 5 years. If the Form 990 is for the   | organization'    | ⊥<br>s first, second | L. third, fourth | or fifth tax ve                       | L<br>ear as a sectio | n 501(c)(3) |
|       | organization, check this box and <b>stop he</b>                                       | •                |                      |                  | •                                     |                      | . , . ,     |
| Secti | on C. Computation of Public Suppor  |                  |                      |                  |                                       |                      |             |
| 15    | Public support percentage for 2021 (line 8  | 3, column (f), c | livided by line      | 13, column (f))  |                                       | 15                   | %           |
| 16    | Public support percentage from 2020 Sch   | nedule A, Part   | III, line 15 .       |                  |                                       | 16                   | %           |
| Secti | on D. Computation of Investment In-   | come Perce       | ntage                |                  | -                                     |                      |             |
| 17    | Investment income percentage for 2021 (   |                  |                      | -                |                                       |                      | %           |
| 18    | Investment income percentage from 2020  |                  |                      |                  |                                       |                      | %           |
| 19a   | 331/3% support tests—2021. If the organ   |                  |                      |                  |                                       |                      |             |
|       | 17 is not more than 331/3%, check this box  |                  | _                    | -                |                                       | _                    | _           |
| b     | 331/3% support tests—2020. If the organiz   |                  |                      |                  |                                       |                      |             |
| 00    | line 18 is not more than 331/3%, check this l   | _                | _                    | =                | · · · · · · · · · · · · · · · · · · · |                      | _           |
| 20    | <b>Private foundation.</b> If the organization di                                     | a not check a    | pox on line 14       | . 19a. or 19b. a | check this box                        | and see instru       | Ctions 🕨 🗀  |

#### Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Se

|     | on A. All Supporting Organizations  |     | Yes | No  |
|-----|---|-----|-----|-----|
| 1   | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  | 1   | 100 | 110 |
| 2   | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).   | 2   |     |     |
| 3a  | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.   | 3a  |     |     |
| b   | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the organization made the determination.   | 3b  |     |     |
| С   | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.  | 3c  |     |     |
| 4a  | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.  | 4a  |     |     |
| b   | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.  | 4b  |     |     |
| С   | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.   | 4c  |     |     |
| 5a  | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a  |     |     |
| b   | <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  | 5b  |     |     |
| С   | Substitutions only. Was the substitution the result of an event beyond the organization's control?  | 5с  |     |     |
| 6   | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in <b>Part VI.</b>  |     |     |     |
| 7   | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).   | 6   |     |     |
| 8   | Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).   | 8   |     |     |
| 9a  | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>  | 9a  |     |     |
| b   | Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in <b>Part VI.</b>  | 9b  |     |     |
| С   | Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in <b>Part VI.</b>   | 9c  |     |     |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.   | 10a |     |     |

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

determine whether the organization had excess business holdings.)

| Part             | Supporting Organizations (continued)   |         |                      |     |
|------------------|--|---------|----------------------|-----|
|                  |  |         | Yes                  | No  |
| 11               | Has the organization accepted a gift or contribution from any of the following persons?  A person who directly or indirectly controls, either alone or together with persons described on lines 11b and  |         |                      |     |
| а                | 11c below, the governing body of a supported organization?   | 11a     |                      |     |
| b                | A family member of a person described on line 11a above?   | 11b     |                      |     |
|                  | A 35% controlled entity of a person described on line 11a or 11b above? <i>If "Yes" to line 11a, 11b, or 11c,</i>  | 110     |                      |     |
| _                | provide detail in <b>Part VI.</b>  | 11c     |                      |     |
| Secti            | on B. Type I Supporting Organizations  |         |                      |     |
|                  |  |         | Yes                  | No  |
| 1                | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1       |                      |     |
| 2                | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in <b>Part VI</b> how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.   | 2       |                      |     |
| Secti            | on C. Type II Supporting Organizations   |         |                      |     |
|                  |  |         | Yes                  | No  |
| 1                | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).  | 1       |                      |     |
| Secti            | on D. All Type III Supporting Organizations  |         |                      |     |
|                  |  |         | Yes                  | No  |
| 1                | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1       |                      |     |
| 2                | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2       |                      |     |
| 3                | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's supported organizations played in this regard.  | 3       |                      |     |
| Secti            | on E. Type III Functionally Integrated Supporting Organizations  |         |                      |     |
| 1                | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see   | instru  | ction                | s). |
| a<br>b<br>c<br>2 | <ul> <li>☐ The organization satisfied the Activities Test. Complete line 2 below.</li> <li>☐ The organization is the parent of each of its supported organizations. Complete line 3 below.</li> <li>☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity Activities Test. Answer lines 2a and 2b below.</li> </ul>  | (see ir | struct<br><b>Yes</b> |     |
| а                | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify those supported organizations and explain</b> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.   | 2a      |                      |     |
| b                | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  | 2b      |                      |     |
| 3<br>a           | Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If "Yes" or "No," provide details in Part VI.</i>  | 3a      |                      |     |
| b                | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.   | 3b      |                      |     |

|      |  |        |                           | •                                   |
|------|--|--------|---------------------------|-------------------------------------|
| Part | V Type III Non-Functionally Integrated 509(a)(3) Supporting Org  | gani   | izations                  |                                     |
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying  | g tru  | st on Nov. 20, 1970 (expl | ain in <b>Part VI</b> ). <b>See</b> |
|      | instructions. All other Type III non-functionally integrated supporting organ  | nizat  | ions must complete Sect   | ions A through E.                   |
| Sect | ion A—Adjusted Net Income  |        | (A) Prior Year            | (B) Current Year (optional)         |
| 1    | Net short-term capital gain  | 1      |                           |                                     |
| 2    | Recoveries of prior-year distributions   | 2      |                           |                                     |
| 3    | Other gross income (see instructions)  | 3      |                           |                                     |
| 4    | Add lines 1 through 3.   | 4      |                           |                                     |
| _ 5  | Depreciation and depletion   | 5      |                           |                                     |
| 6    | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6      |                           |                                     |
| 7    | Other expenses (see instructions)  | 7      |                           |                                     |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)   | 8      |                           |                                     |
| Sect | ion B—Minimum Asset Amount   |        | (A) Prior Year            | (B) Current Year (optional)         |
| 1    | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  |        |                           |                                     |
| а    | Average monthly value of securities  | 1a     |                           |                                     |
| b    |  |        |                           |                                     |
| С    | Fair market value of other non-exempt-use assets   | 1c     |                           |                                     |
| d    | Total (add lines 1a, 1b, and 1c)   | 1d     |                           |                                     |
| е    | <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):  |        |                           |                                     |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets   | 2      |                           |                                     |
| 3    | Subtract line 2 from line 1d.  | 3      |                           |                                     |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).   | 4      |                           |                                     |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5      |                           |                                     |
| 6    | Multiply line 5 by 0.035.  | 6      |                           |                                     |
| 7    | Recoveries of prior-year distributions   | 7      |                           |                                     |
| 8    | Minimum Asset Amount (add line 7 to line 6)  | 8      |                           |                                     |
| Sect | ion C-Distributable Amount   | •      |                           | Current Year                        |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)  | 1      |                           |                                     |
| 2    | Enter 0.85 of line 1.  | 2      |                           |                                     |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)   | 3      |                           |                                     |
| 4    | Enter greater of line 2 or line 3.   | 4      |                           |                                     |
| 5    | Income tax imposed in prior year   | 5      |                           |                                     |
| 6    | Distributable Amount. Subtract line 5 from line 4, unless subject to   |        |                           |                                     |
|      | emergency temporary reduction (see instructions).  | 6      |                           |                                     |
| 7    | Check here if the current year is the organization's first as a non-functional (see instructions)  | ally i | ntegrated Type III suppor | rting organization                  |

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Part V Section D-Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes 1 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 4 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 8 Distributable amount for 2021 from Section C, line 6 9 9 10 10 Line 8 amount divided by line 9 amount (ii) (iii) **Underdistributions** Section E—Distribution Allocations (see instructions) **Distributable Excess Distributions** Pre-2021 Amount for 2021 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2021 **a** From 2016 . . . . . From 2017 **c** From 2018 **d** From 2019 . . . . . **e** From 2020 Total of lines 3a through 3e Applied to underdistributions of prior years Applied to 2021 distributable amount Carryover from 2016 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. Distributions for 2021 from 4 Section D, line 7: Applied to underdistributions of prior years Applied to 2021 distributable amount Remainder. Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2022. Add lines 3j and 4c. Breakdown of line 7: Excess from 2017 . . . Excess from 2018 . . . Excess from 2019 . . . Excess from 2020 . . .

Excess from 2021 . . .

Schedule A (Form 990) 2021 Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Pt II Ln 10: Other Income Part II, Line 10 Description: Management Fees 2017: 51600. 2018: 51600.

# SCHEDULE C (Form 990)

### **Political Campaign and Lobbying Activities**

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

| • Se                   | ection 501(c)(4), (5), or (6) orga   | nizations: Complete Part III.  |  |   |   |
|------------------------|--|--|--|---|---|
| Name (                 | of organization  |  |  | Employer iden   | ntification number  |
| Nati                   | onal Center for He   | ealthy Housing Inc   |  | 52-17925  | 579   |
| Part                   | I-A Complete if the  | e organization is exempt und   | er section 501(d   | c) or is a section 527 of   | organization.   |
| 1                      | definition of "political can   |  | •  | . •   |   |
| 2                      |  | y expenditures. See instructions .   |  |   | ;<br>   |
| 3                      |  | cal campaign activities. See instruc   |  |   |   |
| Part                   | •  | e organization is exempt und   | <u>`</u>   | ,,,,  |   |
| 1<br>2<br>3<br>4a<br>b | Enter the amount of any of the organization incurred Was a correction made? If "Yes," describe in Part | excise tax incurred by the organization excise tax incurred by organization ed a section 4955 tax, did it file Forman et al  | managers under<br>m 4720 for this ye                       | section 4955 <b>&gt;</b> \$ ear?  | Yes No  |
| 1                      | -  | ly expended by the filing organiz  |  |   | (0)(0)-   |
| 2                      | activities Enter the amount of the   | filing organization's funds contrib  | uted to other org  | anizations for section  |   |
|                        |  | vities   |  | -   |   |
| 3                      | line 17b   | expenditures. Add lines 1 and 2.   |  | ▶ \$  | Yes No  |
| <b>4</b><br><b>5</b>   | Enter the names, address organization made payme the amount of political co                            | n file Form 1120-POL for this year, sees and employer identification nur ents. For each organization listed, contributions received that were profund or a political action committee. | nber (EIN) of all seenter the amount property and directly | ection 527 political organi<br>paid from the filing organi<br>delivered to a separate p | zations to which the filing<br>ization's funds. Also enter<br>political organization, such  |
|                        | <b>(a)</b> Name  | (b) Address  | (c) EIN  | (d) Amount paid from filing organization's funds. If none, enter -0                     | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0 |
| (1)                    |  |  |  |   |   |
| (2)                    |  |  |  |   |   |
| (3)                    |  |  |  |   |   |
| (4)                    |  |  |  |   |   |
| (5)                    |  |  |  |   |   |
| <i>(</i> 6)            |  |  |  |   |   |

| Sch | nedule C (Fo   | rm 990) 2021                                  |                    |  |                     |                       | Page 2         |
|-----|----------------|---|--------------------|--|---------------------|-----------------------|----------------|
| P   | art II-A       | Complete if the organization section 501(h)). | າ is exempt ເ      | ınder section 50   | 01(c)(3) and filed  | d Form 5768 (ele      | ection under   |
| A   | Check •        | ■ if the filing organization belong           | gs to an affiliate | ed group (and list i   | n Part IV each affi | liated group memb     | er's name,     |
|     |                | address, EIN, expenses, and s                 | share of excess    | s lobbying expend  | itures).            |                       |                |
| В   | Check I        | if the filing organization check              | ed box A and "     | limited control" pr  | ovisions apply.     |                       |                |
|     |                | Limits on Lobb                                | ying Expendit      | ures   |                     | (a) Filing            | (b) Affiliated |
|     |                | (The term "expenditures" me                   | eans amounts       | paid or incurred.  | )                   | organization's totals | group totals   |
|     | <b>1a</b> Tota | lobbying expenditures to influence            | public opinion     | (grassroots lobbyi   | ng)                 | 0.                    |                |
|     | <b>b</b> Total | lobbying expenditures to influence            | a legislative bo   | dy (direct lobbying  | g)                  | 1,556.                |                |
|     | <b>c</b> Total | lobbying expenditures (add lines 1a           | a and 1b) .        |  |                     | 1,556.                |                |
|     | <b>d</b> Othe  | r exempt purpose expenditures .               |                    |  |                     | 2,122,863.            |                |
|     | <b>e</b> Tota  | exempt purpose expenditures (add              | lines 1c and 1     | d)   |                     | 2,124,419.            |                |
|     | f Lobb         | ying nontaxable amount. Enter t               | he amount fr       | om the following   | table in both       |                       |                |
|     | colur          | nns.  |                    |  |                     | 256,221.              |                |
|     | If the         | amount on line 1e, column (a) or (b) is:      | The lobbying       | nontaxable amoun   | t is:               |                       |                |
|     | Not o          | ver \$500,000                                 | 20% of the an      | nount on line 1e.  |                     |                       |                |
|     | Over           | \$500,000 but not over \$1,000,000            | \$100,000 plus     | 15% of the excess  | over \$500,000.     |                       |                |
|     | Over           | \$1,000,000 but not over \$1,500,000          | \$175,000 plus     | 10% of the excess  | over \$1,000,000.   |                       |                |
|     | Over           | \$1,500,000 but not over \$17,000,000         | \$225,000 plus     | 5% of the excess of  | ver \$1,500,000.    |                       |                |
|     | Over           | \$17,000,000                                  | \$1,000,000.       |  |                     |                       |                |
|     | <b>g</b> Gras  | sroots nontaxable amount (enter 25            | % of line 1f)      |  |                     | 64,055.               |                |
|     | <b>h</b> Subt  | ract line 1g from line 1a. If zero or le      | ss, enter -0-      |  |                     | 0.                    |                |
|     | i Subt         | ract line 1f from line 1c. If zero or les     | ss, enter -0-      |  |                     | 0.                    |                |
|     | j If the       | ere is an amount other than zero              | on either line     | 1h or line 1i, did   | the organization    | file Form 4720        |                |
|     | repo           | ting section 4911 tax for this year?          |                    |  |                     |                       | Yes No         |
|     | (So            | me organizations that made a sec              | tion 501(h) ele    | Period Under Sec<br>ection do not have<br>ructions for lines | e to complete all   | of the five colum     | ns below.      |
| _   |                | Lobbying                                      | Expenditures       | During 4-Year Av   | veraging Period     |                       |                |
|     | C              | alandar year (or fiscal year                  | (a) 2019           | (b) 2010   | (a) 2020            | (4) 2021              | (a) Total      |

|    | Lobbying Expenditures During 4-Year Averaging Period    |                 |                 |          |                  |            |  |  |  |  |
|----|---|-----------------|-----------------|----------|------------------|------------|--|--|--|--|
|    | Calendar year (or fiscal year beginning in)             | <b>(a)</b> 2018 | <b>(b)</b> 2019 | (c) 2020 | ( <b>d)</b> 2021 | (e) Total  |  |  |  |  |
| 2a | Lobbying nontaxable amount                              | 290,033.        | 282,837.        | 260,262. | 256,221.         | 1,089,353. |  |  |  |  |
| b  | Lobbying ceiling amount (150% of line 2a, column (e))   |                 |                 |          |                  | 1,634,030. |  |  |  |  |
| С  | Total lobbying expenditures                             | 2,660.          | 26,500.         | 4,059.   | 1,556.           | 34,775.    |  |  |  |  |
| d  | Grassroots nontaxable amount                            | 72,508.         | 70,709.         | 65,066.  | 64,055.          | 272,338.   |  |  |  |  |
| е  | Grassroots ceiling amount (150% of line 2d, column (e)) |                 |                 |          |                  | 408,507.   |  |  |  |  |
| f  | Grassroots lobbying expenditures                        | 0.              | 0.              | 0.       |                  | 0.         |  |  |  |  |

| Part    | Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).  | filed    | Form    | 5768      |       |       |
|---------|--|----------|---------|-----------|-------|-------|
| For e   | each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed  | (8       | a)      |           | (b)   |       |
|         | iption of the lobbying activity.   | Yes      | No      | Aı        | moun  | t     |
| 1       | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |          |         |           |       |       |
| а       | Volunteers?  |          |         |           |       |       |
| b       | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |          |         |           |       |       |
| С       | Media advertisements?  |          |         |           |       |       |
| d       | Mailings to members, legislators, or the public?   |          |         |           |       |       |
| е       | Publications, or published or broadcast statements?  |          |         |           |       |       |
| f       | Grants to other organizations for lobbying purposes?   |          |         |           |       |       |
| g       | Direct contact with legislators, their staffs, government officials, or a legislative body?  |          |         |           |       |       |
| h       | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |          |         |           |       |       |
| i       | Other activities?  |          |         |           |       |       |
| j<br>O- | Total. Add lines 1c through 1i   |          |         |           |       |       |
| 2a      | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |          |         |           |       |       |
| b       | If "Yes," enter the amount of any tax incurred under section 4912  |          | -       |           |       |       |
| c<br>d  | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |          |         |           |       |       |
| Part    |  | \(5\)    |         | otion     |       |       |
| rait    | 501(c)(6).   | ,,(5), ( | JI 56   | CHOIT     |       |       |
|         |  |          |         |           | Yes   | No    |
| 1       | Were substantially all (90% or more) dues received nondeductible by members?   |          |         | 1         |       |       |
| 2       | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |          |         | 2         |       |       |
| 3       | Did the organization agree to carry over lobbying and political campaign activity expenditures from the  |          |         | 3         |       |       |
| Part    | Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" O answered "Yes."  |          |         |           | ine 3 | 3, is |
| 1       | Dues, assessments and similar amounts from members   |          | 1       |           |       |       |
| 2       | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).  | s of     |         |           |       |       |
| а       | Current year   |          | 2a      |           |       |       |
| b       | Carryover from last year   |          | 2b      |           |       |       |
| С       | Total  |          | 2c      |           |       |       |
| 3       | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .  |          | 3       |           |       |       |
| 4       | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb                                  |          |         |           |       |       |
| -       | and political expenditure next year?   | •        | 4       |           |       |       |
| 5       | Taxable amount of lobbying and political expenditures. See instructions  | •        | 5       |           |       |       |
| Par     | Supplemental Information  de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated groups)   | un lini  | h). Dos | + II ∧ I  | inaa  | 1 000 |
|         | e instructions); and Part II-B, line 1. Also, complete this part for any additional information.   |          | ı); Par | . II-A, I | es    |       |
|         |  |          |         |           |       |       |
|         |  |          |         |           |       |       |
|         |  |          |         |           |       |       |
|         |  |          |         |           |       |       |
|         |  |          |         |           |       |       |
|         |  |          |         |           |       |       |

| Part IV | Supplemental Information (continued) |
|---------|--------------------------------------|
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Schedule C (Form 990) 2021

#### SCHEDULE D (Form 990)

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

 $\blacktriangleright$  Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number National Center for Healthy Housing Inc 52-1792579 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year . . . . . . . . 2 Aggregate value of contributions to (during year) . 3 Aggregate value of grants from (during year) . . 4 Aggregate value at end of year . . . . . . . Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? . . . . . . ☐ Yes ☐ No 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose ☐ Yes ☐ No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year a Total number of conservation easements . . . 2a 2b Number of conservation easements on a certified historic structure included in (a) . . . . 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 tax year ► Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: 

| Part   | III Organizations Maintaining Coll   | lections of Art,                    | , Histo   | orical T  | reasures,              | or Ot     | her Similar A           | ssets (con                            | tinued)    |
|--------|--|-------------------------------------|-----------|-----------|------------------------|-----------|-------------------------|---------------------------------------|------------|
| 3      | Using the organization's acquisition, access collection items (check all that apply):    | ssion, and other                    | record    | ls, checl | k any of the           | e follow  | ring that make          | significant ı                         | use of its |
| а      | ☐ Public exhibition  |                                     | d [       | Loan      | or exchang             | e progr   | am                      |                                       |            |
| b      | ☐ Scholarly research   |                                     | e [       |           |                        |           |                         |                                       |            |
| С      | ☐ Preservation for future generations  |                                     |           |           |                        |           |                         |                                       |            |
| 4      | Provide a description of the organization's XIII.  | collections and                     | explai    | n how th  | ney further            | the org   | anization's exe         | mpt purpos                            | e in Part  |
| 5      | During the year, did the organization solic assets to be sold to raise funds rather than |                                     |           |           |                        |           |                         |                                       | ☐ No       |
| Part   | IV Escrow and Custodial Arrange  | ments.                              |           |           |                        |           |                         |                                       |            |
|        | Complete if the organization ans 990, Part X, line 21.                                   | wered "Yes" or                      | n Form    | n 990, F  | Part IV, line          | 9, or     | reported an ai          | mount on I                            | Form       |
| 1a     | Is the organization an agent, trustee, cust included on Form 990, Part X?                |                                     |           | -         |                        |           |                         |                                       | ☐ No       |
| b      | If "Yes," explain the arrangement in Part XI   | II and complete t                   | the foll  | owing ta  | able:                  |           |                         |                                       |            |
|        |  |                                     |           |           |                        |           | , A                     | Amount                                |            |
| С      | Beginning balance  |                                     |           |           |                        | 1c        |                         |                                       |            |
| d      | Additions during the year  |                                     |           |           |                        | 1d        |                         |                                       |            |
| е      | Distributions during the year  |                                     |           |           |                        | 1e        |                         |                                       |            |
| f      | Ending balance   |                                     |           |           |                        | 1f        |                         |                                       |            |
| 2a     | Did the organization include an amount on  |                                     |           |           |                        | ıstodial  | account liabilit        | y? 🗌 Yes                              | ☐ No       |
| b      | If "Yes," explain the arrangement in Part XI   | II. Check here if t                 | the exp   | olanatior | n has been             | provide   | ed on Part XIII .       |                                       |            |
| Par    |  |                                     |           |           |                        |           |                         |                                       |            |
|        | Complete if the organization ans   | wered "Yes" or                      | n Form    | n 990, F  | art IV, line           | e 10.     |                         |                                       |            |
|        | (a)  | Current year                        | (b) Prior | year      | (c) Two year           | s back    | (d) Three years bad     | k (e) Four y                          | ears back  |
| 1a     | Beginning of year balance  |                                     |           |           |                        |           |                         |                                       |            |
| b      | Contributions  |                                     |           |           |                        |           |                         |                                       |            |
| С      | Net investment earnings, gains, and losses   |                                     |           |           |                        |           |                         |                                       |            |
| d      | Grants or scholarships   |                                     |           |           |                        |           |                         |                                       |            |
| e      | Other expenditures for facilities and  |                                     |           |           |                        |           |                         |                                       |            |
|        | programs   |                                     |           |           |                        |           |                         |                                       |            |
| f      | Administrative expenses  |                                     |           |           |                        |           |                         |                                       |            |
|        | End of year balance  |                                     |           |           |                        |           |                         |                                       |            |
| g<br>2 | Provide the estimated percentage of the cu   | irrant voor and b                   | alanaa    | /line 1a  | oolumn (o              | // bold ( | 201                     |                                       |            |
|        | Poord designated or quasi endowment  | arrent year end be                  | aiaiice   | (iiile ig | , coluitiii (a         | )) Helu a | 15.                     |                                       |            |
| a      | Board designated or quasi-endowment ►  Permanent endowment ► %                           | 70                                  |           |           |                        |           |                         |                                       |            |
| D      |  | )                                   |           |           |                        |           |                         |                                       |            |
| С      | Term endowment ▶%  |                                     | ,         |           |                        |           |                         |                                       |            |
| 20     | The percentages on lines 2a, 2b, and 2c sh   |                                     |           | ation the | امام امام              | ممط مط    | ministered for t        | ha                                    |            |
| 3a     | Are there endowment funds not in the posoganization by:                                  | ssession of the of                  | rganiza   | ation tha | it are neid            | and adi   | ministered for t        |                                       | /   NI-    |
|        |  |                                     |           |           |                        |           |                         |                                       | es No      |
|        | (i) Unrelated organizations  |                                     |           |           |                        |           |                         | 3a(i)                                 |            |
|        | .,   |                                     |           |           |                        |           |                         | · · ·                                 |            |
| _      | If "Yes" on line 3a(ii), are the related organi  |                                     | •         |           |                        |           |                         | 3b                                    |            |
| 4      | Describe in Part XIII the intended uses of the   |                                     | endov     | vment fu  | ınds.                  |           |                         |                                       |            |
| Part   | ,  |                                     | _         | 000 5     |                        |           |                         | D 137 "                               | 40         |
|        | Complete if the organization ans   |                                     |           |           |                        |           |                         | · · · · · · · · · · · · · · · · · · · |            |
|        | Description of property  | (a) Cost or other b<br>(investment) | pasis (   |           | r other basis<br>ther) |           | Accumulated epreciation | (d) Book                              | value      |
| 1a     | Land   |                                     |           |           |                        |           |                         |                                       |            |
| b      | Buildings  |                                     |           |           |                        |           |                         |                                       |            |
| С      | Leasehold improvements   |                                     |           |           |                        |           |                         |                                       |            |
| d      | Equipment  |                                     | 0.        |           | 40,512.                |           | 26,822.                 | 1                                     | 3,690.     |
| е      | Other  |                                     |           |           |                        |           |                         |                                       |            |
| Total. | Add lines 1a through 1e. (Column (d) must e  | equal Form 990, I                   | Part X,   | column    | (B), line 10           | )c.)      | <del>. •</del>          | 1                                     | 3,690.     |

 $\mathsf{B}\mathsf{A}\mathsf{A}$ 

| Part VII       | Investments-           | Other Securities.  |                           |                   |  |
|----------------|------------------------|--|---------------------------|-------------------|--|
|                | Complete if th         | ne organization answered "Yes" on Fo                     | rm 990, Part IV, lin      | e 11b. See Form   | 990, Part X, line 12.                      |
|                |                        | otion of security or category<br>uding name of security) | (b) Book value            |                   | nod of valuation:<br>-of-year market value |
| (1) Financial  | derivatives .          |  |                           |                   |  |
|                | eld equity interes     |  | 185,687.                  | Cost              |  |
| (3) Other      |                        |  | -                         |                   |  |
| (A)            |                        |  |                           |                   |  |
| (B)            |                        |  |                           |                   |  |
| (C)            |                        |  |                           |                   |  |
| (D)            |                        |  |                           |                   |  |
| (E)            |                        |  |                           |                   |  |
| (F)            |                        |  |                           |                   |  |
| (G)            |                        |  |                           |                   |  |
| (H)            | mn (h) must ogus       |  | 105 607                   |                   |  |
| Part VIII      |                        | -Program Related.  | 185,687.                  |                   |  |
| rait viii      |                        | e organization answered "Yes" on Fo                      | rm 990 Part IV lin        | e 11c See Form    | 990 Part X line 13                         |
|                |                        | escription of investment                                 | (b) Book value            |                   | nod of valuation:                          |
|                | (a) De                 | escription of investment                                 | (b) Book value            | , ,               | of-year market value                       |
| (1)            |                        |  |                           |                   |  |
| (2)            |                        |  |                           |                   |  |
| (3)            |                        |  |                           |                   |  |
| (4)            |                        |  |                           |                   |  |
| (5)            |                        |  |                           |                   |  |
| (6)            |                        |  |                           |                   |  |
| (7)            |                        |  |                           |                   |  |
| (8)            |                        |  |                           |                   |  |
| (9)            |                        |  |                           |                   |  |
|                |                        | ll Form 990, Part X, col. (B) line 13.) . ▶              |                           |                   |  |
| Part IX        | Other Assets           |  |                           |                   |  |
|                | Complete if the        | ne organization answered "Yes" on Fo                     | rm 990, Part IV, lin      | e 11d. See Form   | 990, Part X, line 15.                      |
|                |                        | (a) Description  |                           |                   | (b) Book value                             |
| (1)            |                        |  |                           |                   |  |
| (2)            |                        |  |                           |                   |  |
| (3)            |                        |  |                           |                   |  |
| (4)            |                        |  |                           |                   |  |
| (5)            |                        |  |                           |                   |  |
| (6)            |                        |  |                           |                   |  |
| (7)            |                        |  |                           |                   |  |
| (8)            |                        |  |                           |                   |  |
| Total (Colum   | mn (h) must eaus       | al Form 990, Part X, col. (B) line 15.)                  |                           | •                 |  |
| Part X         | Other Liabilit         |  | · · · · · · ·             |                   |  |
| r are x        |                        | ne organization answered "Yes" on Fo                     | rm 990. Part IV. lin      | e 11e or 11f. See | Form 990. Part X.                          |
|                | line 25.               | ie erganization anewerea Tee en re                       |                           | 0 110 01 1111 000 | , i om 600, i air,                         |
| 1.             |                        | (a) Description of liability                             |                           |                   | (b) Book value                             |
| (1) Federal in | come taxes             |  |                           |                   | .,   |
| (2)            |                        |  |                           |                   |  |
| (3)            |                        |  |                           |                   |  |
| (4)            |                        |  |                           |                   |  |
| (5)            |                        |  |                           |                   |  |
| (6)            |                        |  |                           |                   |  |
| (7)            |                        |  |                           |                   |  |
| (8)            |                        |  |                           |                   |  |
| (9)            |                        |  |                           |                   |  |
| Total. (Colur  |                        | l Form 990, Part X, col. (B) line 25.)                   |                           |                   |  |
|                |                        | itions. In Part XIII, provide the text of the footr      |                           |                   |  |
| organization's | s liability for uncert | tain tax positions under FASB ASC 740. Chec              | k here if the text of the | footnote has been | provided in Part XIII .                    |

| Part  | • • • • • • • • • • • • • • • • • • •   |                             |                 |                                | Retur                  | n.                            |
|---|---|-----------------------------|-----------------|--------------------------------|------------------------|-------------------------------|
|   | Complete if the organization answered "Yes" on Form 990, F  |                             |                 |                                |                        |                               |
| 1   | Total revenue, gains, and other support per audited financial statements  |                             |                 |                                | 1                      | 2,897,047.                    |
| 2   | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |                             |                 |                                |                        |                               |
| а   | Net unrealized gains (losses) on investments  | 2a                          |                 |                                |                        |                               |
| b   | Donated services and use of facilities  | 2b                          |                 | 18,352.                        |                        |                               |
| С   | Recoveries of prior year grants   | 2c                          |                 |                                |                        |                               |
| d   | Other (Describe in Part XIII.)  | 2d                          |                 | 152,038.                       |                        |                               |
| е   | Add lines 2a through 2d   |                             |                 |                                | 2e                     | 170,390.                      |
| 3   | Subtract line 2e from line 1  |                             |                 |                                | 3                      | 2,726,657.                    |
| 4   | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |                             |                 |                                |                        |                               |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a                          |                 |                                |                        |                               |
| b   | Other (Describe in Part XIII.)  | 4b                          |                 |                                |                        |                               |
| С   | Add lines <b>4a</b> and <b>4b</b>   |                             |                 |                                | 4c                     |                               |
| 5   | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line  |                             |                 |                                | 5                      | 2,726,657.                    |
| Part  |   |                             |                 |                                | er Ret                 | urn.                          |
|   | Complete if the organization answered "Yes" on Form 990, F  |                             |                 |                                |                        |                               |
| 1   | Total expenses and losses per audited financial statements  |                             |                 |                                | 1                      | 2,142,771.                    |
| 2   | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |                             |                 |                                |                        |                               |
| а   | Donated services and use of facilities  | 2a                          |                 | 18,352.                        |                        |                               |
| b   | Prior year adjustments  | 2b                          |                 |                                |                        |                               |
| С   | Other losses  | 2c                          |                 |                                |                        |                               |
| d   | Other (Describe in Part XIII.)  | 2d                          |                 |                                |                        |                               |
| е   | Add lines 2a through 2d   |                             |                 |                                | 2e                     | 18,352.                       |
| 3   | Subtract line 2e from line 1  |                             |                 |                                | 3                      | 2,124,419.                    |
| 4   | Amounts included on Form 990, Part IX, line 25, but not on line 1:  |                             |                 |                                |                        |                               |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a                          |                 |                                |                        |                               |
| b   | Other (Describe in Part XIII.)  | 4b                          |                 |                                |                        |                               |
|   |   |                             |                 |                                | _                      |                               |
| С   | Add lines <b>4a</b> and <b>4b</b>   |                             |                 |                                | 4c                     |                               |
| с<br>5  | Add lines <b>4a</b> and <b>4b</b>   |                             |                 |                                | 4c<br>5                | 2,124,419.                    |
| c<br>5<br>Part  | Add lines <b>4a</b> and <b>4b</b>   | e 18.)                      |                 |                                | 5                      |                               |
| 5 Part  | Add lines <b>4a</b> and <b>4b</b>   | e 18.)<br>d 4; Pa           | <br>art IV, lir | <br>nes 1b and 2b              | 5<br>; Part            | V, line 4; Part X, line       |
| 5 Part  | Add lines <b>4a</b> and <b>4b</b>   | e 18.)<br>d 4; Pa           | <br>art IV, lir | <br>nes 1b and 2b              | 5<br>; Part            | V, line 4; Part X, line       |
| 5 Part  | Add lines <b>4a</b> and <b>4b</b>   | e 18.)<br>d 4; Pa           | <br>art IV, lir | <br>nes 1b and 2b              | 5<br>; Part            | V, line 4; Part X, line       |
| <b>c</b><br><b>5</b><br><b>Part</b> 2<br>Provide<br>2; Part | Add lines 4a and 4b   | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| <b>c</b><br><b>5</b><br><b>Part</b> 2<br>Provide<br>2; Part | Add lines <b>4a</b> and <b>4b</b>   | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b   | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |
| c<br>5<br>Part 2<br>Provide<br>2; Part                      | Add lines 4a and 4b.  Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line XIII Supplemental Information.  The the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part II, Line 2d: \$152,038 ERTC reported as grant revenue. | e 18.)<br>d 4; Pa<br>to pro | art IV, lir     | nes 1b and 2b<br>additional in | 5<br>; Part<br>formati | V, line 4; Part X, line tion. |

| orm 990) 2021                        | Page \$ |
|--------------------------------------|---------|
| Supplemental Information (continued) | •       |
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#### **SCHEDULE I** (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

| Name of the organization  |                   |                                 |                          |                                  |   |                                 | Employer identification number      |
|---|-------------------|---------------------------------|--------------------------|----------------------------------|---|---------------------------------|-------------------------------------|
| National Center for Hea   | althy Housing     | g Inc                           |                          |                                  |   |                                 | 52-1792579                          |
| Part I General Information  | n on Grants and   | l Assistance                    |                          |                                  |   |                                 |                                     |
| <ol> <li>Does the organization maintain the selection criteria used to</li> <li>Describe in Part IV the organization</li> </ol> | award the grants  | or assistance?                  |                          |                                  |   | •                               |                                     |
| Part II Grants and Other A<br>Part IV, line 21, for ar  |                   |                                 |                          |                                  |   |                                 | on answered "Yes" on Form 990<br>d. |
| 1 (a) Name and address of organization or government  | (b) EIN           | (c) IRC section (if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description noncash assista | , , ,                               |
| (1) Childrens Environmental Health Network 110 Maryland Ave NE Washington DC 20002  | 52-2305620        | 501c3                           | 165,000.                 |                                  |   |                                 | Prevent exposure-enviro hazards     |
| (2) City of Allentown 435 W Hamilton St Allentown PA 18101  | 23-6003116        | Political Subdivision           | 30,000.                  |                                  |   |                                 | Prevent exposure-enviro hazarda     |
| (3) National Asc for Family Child Care 700 12th St NW Washington DC 20005   |                   | 501c3                           | 11,250.                  |                                  |   |                                 | Prevent exposure-enviro hazards     |
| <b>(4)</b> GreenRoots<br>90 Everett Ave Chelsea MA 02150  | 81-2718273        | 501c3                           | 7,500.                   |                                  |   |                                 | Improve indoor air quality          |
| (5) North Montgomery Citizens United for Prosperity 102 Carrollton St Duck Hill MS 38925  | 08-1247971        | 501c3                           | 7,500.                   |                                  |   |                                 | Improve indoor air quality          |
| (6) San Juan Basin Public Health<br>281 Sawyer Dr Durango CO 81303  | 84-6002563        | Political Subdivision           | 7,500.                   |                                  |   |                                 | Improve indoor air quality          |
| (7) Strategic Action for a Just Economy<br>152 W 32nd St Los Angeles CA 90007   | 93-1226092        | 501c3                           | 7,500.                   |                                  |   |                                 | Improve indoor air quality          |
| (8)   |                   |                                 |                          |                                  |   |                                 |                                     |
| (9)   |                   |                                 |                          |                                  |   |                                 |                                     |
| (10)  |                   |                                 |                          |                                  |   |                                 |                                     |
| (11)  |                   |                                 |                          |                                  |   |                                 |                                     |
| (12)  |                   |                                 |                          |                                  |   |                                 |                                     |
| 2 Enter total number of section   |                   |                                 |                          |                                  |   |                                 |                                     |
| 3 Enter total number of other of  | nyanizanons iiste | u iii tile iiile I table        |                          |                                  |   |                                 | ▶ 0                                 |

Schedule I (Form 990) 2021

|     | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|-----|---------------------------------|--------------------------|--------------------------|----------------------------------|---|---------------------------------------|
|     |                                 |                          |                          |                                  |   |                                       |
|     |                                 |                          |                          |                                  |   |                                       |
|     |                                 |                          |                          |                                  |   |                                       |
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|     |                                 |                          |                          |                                  |   |                                       |
|     |                                 |                          |                          |                                  |   |                                       |
| V s | Supplemental Information. Pro   | vide the information r   | auirod in Part I li      | ing 2: Part III. golumi          | n (b): and any other addition                         | anal information                      |
|     |                                 |                          |                          |                                  |   |                                       |
|     |                                 |                          |                          |                                  |   |                                       |
|     |                                 |                          |                          |                                  |   |                                       |
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|     |                                 |                          |                          |                                  |   |                                       |

BAA

#### **SCHEDULE J** (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

National Center for Healthy Housing Inc

Employer identification number 52-1792579

| Part | Questions Regarding Compensation   |    |     |    |
|------|--|----|-----|----|
| 10   | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form  |    | Yes | No |
| ıa   | 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  |    |     |    |
|      | ☐ First-class or charter travel ☐ Housing allowance or residence for personal use  |    |     |    |
|      | ☐ Travel for companions ☐ Payments for business use of personal residence  |    |     |    |
|      | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees  |    |     |    |
|      | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef)   |    |     |    |
|      |  |    |     |    |
| b    | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment   |    |     |    |
|      | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to  | ١  |     |    |
|      | explain  | 1b |     |    |
| 2    | Did the experimentary vacuity substantiation prior to reimburging or allowing expenses incurred by all   |    |     |    |
|      | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line |    |     |    |
|      | 1a?  | 2  |     |    |
|      |  |    |     |    |
| 3    | Indicate which, if any, of the following the organization used to establish the compensation of the  |    |     |    |
| •    | organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a  |    |     |    |
|      | related organization to establish compensation of the CEO/Executive Director, but explain in Part III.   |    |     |    |
|      | ☐ Compensation committee ☐ Written employment contract   |    |     |    |
|      | ☐ Independent compensation consultant ☐ Compensation survey or study   |    |     |    |
|      | ☐ Form 990 of other organizations ☐ Approval by the board or compensation committee  |    |     |    |
|      |  |    |     |    |
| 4    | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing   |    |     |    |
|      | organization or a related organization:  |    |     |    |
| а    | Receive a severance payment or change-of-control payment?  | 4a |     | ×  |
| b    | Participate in or receive payment from a supplemental nonqualified retirement plan?  | 4b |     | ×  |
| С    | Participate in or receive payment from an equity-based compensation arrangement?   | 4c |     |    |
|      | The storage of lines 4a-c, list the persons and provide the applicable amounts for each item in Fart III.  |    |     |    |
|      | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.   |    |     |    |
| 5    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |    |     |    |
|      | compensation contingent on the revenues of:  |    |     |    |
| а    | The organization?  | 5a |     | ×  |
| b    | Any related organization?  | 5b |     | ×  |
|      | If "Yes" on line 5a or 5b, describe in Part III.   |    |     |    |
|      |  |    |     |    |
| 6    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any   |    |     |    |
|      | compensation contingent on the net earnings of:  |    |     | V  |
| a    | The organization?  | 6a |     | ×  |
| b    | Any related organization?  | 6b |     | _  |
|      | ii 165 on iiile oa oi ob, describe ii i art III.   |    |     |    |
| 7    | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed  |    |     |    |
|      | payments not described on lines 5 and 6? If "Yes," describe in Part III  | 7  |     | ×  |
| 8    | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject   |    |     |    |
|      | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe   |    |     |    |
|      | in Part III  | 8  |     | ×  |
|      |  |    |     |    |
| 9    | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in   |    |     |    |
|      | Regulations section 53.4958-6(c)?  | 9  |     |    |

Schedule J (Form 990) 2021

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title   |      |                          |                                     | 1099-NEC compensation                     |                                | (D) Nontaxable | (E) Total of columns | (F) Compensation   |
|----------------------|------|--------------------------|-------------------------------------|---|--------------------------------|----------------|----------------------|--|
|                      |      | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | benefits       | (B)(i)–(D)           | in column (B) reported<br>as deferred on prior<br>Form 990 |
| Amanda Reddy         | (i)  | 146,142.                 | 0.                                  | 0.  | 3,392.                         | 9,028.         | 158,562.             | 0.   |
| 1 Executive Director | (ii) | 2,100.                   | 0.                                  | 0.  | 0.                             | 0.             | 2,100.               | 0.   |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 2                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 3                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 4                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 5                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 6                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| _ 7                  | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 8                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 9                    | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 10                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 11                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 12                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 13                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 14                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 15                   | (ii) |                          |                                     |   |                                |                |                      |  |
|                      | (i)  |                          |                                     |   |                                |                |                      |  |
| 16                   | (ii) |                          |                                     |   |                                |                |                      |  |

| Part III Supplemental Information  |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this pa |
| or any additional information.   |
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Schedule J (Form 990) 2021

Page 3

#### SCHEDULE O (Form 990)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization **Employer identification number** 52-1792579 National Center for Healthy Housing Inc Pt VI, Line 11b: Management performs a detailed review of Form 990 and discusses any questions with the preparer prior to submission. The return is shared with the Board members at the next meeting after the return is completed. Pt VI, Line 12c: Conflict of interest statements are completed annually by board members & key personnel. The company handbook requires all conflicts to be disclosed & resolved. Management & board members review annual statements each year to determine if any conflicts exist. Pt VI, Line 15a: Third-party salary analysis' are periodically conducted. This is used as a guide to determine appropriate compensation for the executive director & other key staff. All staff receive annual performance reviews upon which compensation is based. The executive director is reviewed by the executive committee of the Board. Board members are independent volunteers and are not compensated. Pt VI, Line 15b: Same as above answer (Pt VI, Line 15a). Pt VI, Line 19: The Organizations' governing documents, conflict of interest policy, and financial statements are available to the public upon request. Pt XI: Line 9, \$169,292 Other changes in net assets is comprised of \$17,254 current year earnings from subsidary -AND- \$152,038 ERTC reported as grant revenue on prior Form 990 but reflected in current year audit. Pt VI, Section C, Line 17: State: NY Pt IX, Line 11g: Description: Advocacy/Communications Total: \$12,575 Program services: \$0

Management and general: \$12,575

| Schedule O (Form 990) 2021              | Page 2                         |
|---|--------------------------------|
| Name of the organization                | Employer identification number |
| National Center for Healthy Housing Inc | 52-1792579                     |
| Fundraising: \$0                        |                                |
| Description: Marketing                  |                                |
| Total: \$3,425                          |                                |
|   |                                |
| Program services: \$0                   |                                |
| Management and general: \$0             |                                |
| Fundraising: \$3,425                    |                                |
| Description: Office Services            |                                |
| Total: \$269                            |                                |
| Program services: \$0                   |                                |
| Management and general: \$269           |                                |
|   |                                |
| Fundraising: \$0                        |                                |
| Description: Payroll Processing         |                                |
| Total: \$4,887                          |                                |
| Program services: \$0                   |                                |
| Management and general: \$4,887         |                                |
| Fundraising: \$0                        |                                |
| Description: Project Consulting         |                                |
| Total: \$236,011                        |                                |
|   |                                |
| Program services: \$236,011             |                                |
| Management and general: \$0             |                                |
| Fundraising: \$0                        |                                |
| Description: Temporary Help             |                                |
| Total: \$20,515                         |                                |
| Program services: \$19,347              |                                |
| Management and general: \$1,168         |                                |
| Fundraising: \$0                        |                                |
| rundrateing. 40                         |                                |
|   |                                |

#### **SCHEDULE R** (Form 990)

## **Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047 2021

Department of the Treasury Internal Revenue Service Name of the organization

National Center for Healthy Housing Inc

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

**Employer identification number** 

52-1792579

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (d) (e) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year. (4)

| Name, address, and EIN of related organization | Primary activity | Legal domicile (state or foreign country) | Exempt Code section | Public charity status<br>(if section 501(c)(3)) | Direct controlling entity | Section s | <b>9)</b><br>512(b)(13)<br>rolled<br>tity? |
|--|------------------|---|---------------------|---|---------------------------|-----------|--|
|  |                  |   |                     |   |                           | Yes       | No   |
| (1)  | -                |   |                     |   |                           |           |  |
| (2)  | -                |   |                     |   |                           |           |  |
| (3)  | -                |   |                     |   |                           |           |  |
| (4)  | -                |   |                     |   |                           |           |  |
| (5)  | -                |   |                     |   |                           |           |  |
| (6)  | -                |   |                     |   |                           |           |  |
| (7)  | -                |   |                     |   |                           |           |  |

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | <b>(b)</b> Primary activity | (c) Legal domicile (state or foreign | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year assets | Disprope<br>alloca | ortionate | (i)<br>Code V—UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Gene<br>man | i)<br>eral or<br>aging<br>ner? | (k)<br>Percentage<br>ownership |
|--|-----------------------------|--------------------------------------|-------------------------------|---|---------------------------------|--|--------------------|-----------|---|-------------|--------------------------------|--------------------------------|
|  |                             | country)                             |                               | tax under<br>sections 512-514)                            |                                 |  | Yes                | No        | (1 01111 1000)  | Yes         | No                             |                                |
| (1)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (2)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (3)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (4)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (5)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (6)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |
| (7)  |                             |                                      |                               |   |                                 |  |                    |           |   |             |                                |                                |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year assets | (h)<br>Percentage<br>ownership | Section 5<br>conti<br>ent | (i)<br>512(b)(13)<br>rolled<br>tity? |
|--|----------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|---------------------------|--------------------------------------|
|  |                      |   |                               |   |                                 |                                       |                                | Yes                       | No                                   |
| (1) Healthy Housing Solutions Inc 20-0387562       |                      |   |                               |   |                                 |                                       |                                | x                         |                                      |
| 10320 Little Patuxent Pkwy Columbia MD 21044       |                      | MD  | N/A                           | С   | 214,241.                        | 210,047.                              | 100.00                         | _ ^                       |                                      |
| (2)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |
| (3)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |
| (4)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |
| (5)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |
| (6)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |
| (7)  |                      |   |                               |   |                                 |                                       |                                |                           |                                      |

Yes No

1a

×

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| b            | Gift, grant, or capital contribution to related organization(s)  |                                  |                        |                              | 1b     |        | ×  |
|--------------|--|----------------------------------|------------------------|------------------------------|--------|--------|----|
| С            | Gift, grant, or capital contribution from related organization(s)  |                                  |                        |                              | 1c     |        | ×  |
| d            | Loans or loan guarantees to or for related organization(s)   |                                  |                        |                              | 1d     |        | ×  |
| е            | Loans or loan guarantees by related organization(s)  |                                  |                        |                              | 1e     |        | ×  |
|              |  |                                  |                        |                              |        |        |    |
| f            | Dividends from related organization(s) $\ldots \ldots \ldots \ldots \ldots \ldots \ldots$                            |                                  |                        |                              | 1f     |        | ×  |
| g            | Sale of assets to related organization(s)  |                                  |                        |                              | 1g     |        | ×  |
| h            | Purchase of assets from related organization(s)  |                                  |                        |                              | 1h     |        | ×  |
| i            | Exchange of assets with related organization(s)  |                                  |                        |                              | 1i     |        | ×  |
| j            | Lease of facilities, equipment, or other assets to related organization(s) $\ \ . \ \ . \ \ . \ \ . \ \ .$           |                                  |                        |                              | 1j     |        | ×  |
|              |  |                                  |                        |                              |        |        |    |
| k            | Lease of facilities, equipment, or other assets from related organization(s) $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$ |                                  |                        | <u> </u>                     | 1k     |        | ×  |
| I            | Performance of services or membership or fundraising solicitations for related organization                          | • •                              |                        |                              | 11     | ×      |    |
| m            | Performance of services or membership or fundraising solicitations by related organization                           |                                  |                        |                              | 1m     |        | ×  |
| n            | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) $$ .                   |                                  |                        |                              | 1n     | ×      |    |
| 0            | Sharing of paid employees with related organization(s)   |                                  |                        |                              | 10     |        | ×  |
|              |  |                                  |                        |                              |        |        |    |
| р            | Reimbursement paid to related organization(s) for expenses   |                                  |                        |                              | 1p     |        | ×  |
| q            | Reimbursement paid by related organization(s) for expenses   |                                  |                        |                              | 1q     | ×      |    |
|              |  |                                  |                        |                              |        |        |    |
| r            | Other transfer of cash or property to related organization(s)  |                                  |                        |                              | 1r     | ×      |    |
| s            | Other transfer of cash or property from related organization(s)  |                                  |                        |                              | 1s     |        | ×  |
| _2_          | If the answer to any of the above is "Yes," see the instructions for information on who mus                          | st complete this line, incl      | uding covered relation | ships and transaction        | n thre | shold  | s. |
|              | (a) Name of related organization   | (b)<br>Transaction<br>type (a—s) | (c)<br>Amount involved | (d)<br>Method of determining | amount | involv | ed |
| <b>(1)</b> H | ealthy Housing Solutions Inc (Services Performed FOR)  | 1                                | 71,647.                | Market Rates                 |        |        |    |
| <b>(2)</b> H | ealthy Housing Solutions Inc (Facilities/Equip Sharing)  | n                                | 4,677.                 | Actual Cost                  |        |        |    |
| <b>(3)</b> H | ealthy Housing Solutions Inc (Reimbursed Expenses FROM)  | đ                                | 8,785.                 | Actual Cost                  |        |        |    |
| (4)          |  |                                  |                        |                              |        |        |    |
|              |  |                                  |                        |                              |        |        |    |
| (5)          |  |                                  |                        |                              |        |        |    |
| (5)<br>(6)   | REV 07/25/22 PRO   |                                  |                        | Schedule R                   |        |        |    |

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | <b>(b)</b> Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | Are all sections and sections are all sections and sections are all sectio | (c)(3) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | Disprop | h)<br>ortionate<br>ttions? | (i)<br>Code V—UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) | Gene<br>mana | i)<br>eral or<br>aging<br>ner? | (k)<br>Percentage<br>ownership |
|--------------------------------------|-----------------------------|---|---|--|--------|---------------------------------|--|---------|----------------------------|---|--------------|--------------------------------|--------------------------------|
|                                      |                             |   | sections 512-514)   | Yes  | No     |                                 |  | Yes     | No                         |   | Yes          | No                             |                                |
|                                      |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (2)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (3)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (4)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (5)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (6)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (7)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (8)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (9)                                  |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (10)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (11)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (12)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (13)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (14)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (15)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |
| (16)                                 |                             |   |   |  |        |                                 |  |         |                            |   |              |                                |                                |

| Schedule R (F | Schedule R (Form 990) 2021 Page <b>5</b>  |     |  |  |  |  |  |  |  |
|---------------|---|-----|--|--|--|--|--|--|--|
| Part VII      | Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions. | , - |  |  |  |  |  |  |  |
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### Form **8879-TE**

#### **IRS** e-file Signature Authorization for a Tax Exempt Entity

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

For calendar year 2021, or fiscal year beginning Oct 1  $\,$  , 2021, and ending Sep  $\,$  30 , 2022  $\,$ 

▶ Do not send to the IRS. Keep for your records.

▶ Go to www.irs.gov/Form8879TE for the latest information.

Name of filer EIN or SSN 52-1792579 National Center for Healthy Housing Inc Name and title of officer or person subject to tax Amanda Reddy, Executive Director Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I. Form 990 check here . . ▶ 🔀 **b Total revenue.** if any (Form 990, Part VIII, column (A), line 12) . . . 1b 2,726,657. Form 990-EZ check here . ▶ □ **b Total revenue,** if any (Form 990-EZ, line 9) . . . . . . . . 2b Form 1120-POL check here ▶ **b Total tax** (Form 1120-POL, line 22) . . . . . . . . . . 3b 3a Form 990-PF check here . ▶ □ **b** Tax based on investment income (Form 990-PF, Part V, line 5) . 4a 4b **b Balance due** (Form 8868, line 3c) . . . . . . . . . . . . Form 8868 check here . . ▶ □ 5b Form 990-T check here . ▶ □ **b** Total tax (Form 990-T, Part III, line 4) . . . . . . . . . . . . Form 4720 check here . . ▶ **b Total tax** (Form 4720, Part III, line 1) . . . . . . . . . . . 7a 7b Form 5227 check here . . ▶ □ **b FMV** of assets at end of tax year (Form 5227, Item D) . . . Form 5330 check here . . ▶ □ **b Tax due** (Form 5330, Part II, line 19) . . . . . . . . . . . 9b 9a Form 8038-CP check here ▶ □ **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a Declaration and Signature Authorization of Officer or Person Subject to Tax Part II Under penalties of perjury, I declare that 🗵 I am an officer of the above entity or 🗌 I am a person subject to tax with respect to (name of entity) , (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an

acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

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|---------------------------|--|------------------------------|---|
| PIN: check one bo         | x only<br>Herkalo & Co, PA<br>ERO firm name  | to enter my PIN              | 9 2 5 7 9 as my signature  Enter five numbers, but do not enter all zeros |
| agency(ies) re            | ar 2021 electronically filed return. If I have indicated wit<br>igulating charities as part of the IRS Fed/State program<br>osure consent screen.                                      | •                            | ,   |
| filed return. If          | or person subject to tax with respect to the entity, I will<br>I have indicated within this return that a copy of the ret<br>d/State program, I will enter my PIN on the return's disc | turn is being filed with a s |   |
| Signature of officer or p | erson subject to tax 🕨   |                              | Date ► 07/19/2023   |
| Part III Certi            | fication and Authentication  |                              |   |

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

| 2                      | 7 | 1 | 4 | 9 | 3 | 3 | 7 | 6 | 4 | 4 |
|------------------------|---|---|---|---|---|---|---|---|---|---|
| Do not enter all zeros |   |   |   |   |   |   |   |   |   |   |

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ Date ▶

#### **ERO Must Retain This Form — See Instructions** Do Not Submit This Form to the IRS Unless Requested To Do So

Name Employer Identification No.
National Center for Healthy Housing Inc 52-1792579

| Description                          | (A)<br>Total | (B)<br>Program<br>services | (C)<br>Management<br>and general | (D)<br>Fundraising |
|--------------------------------------|--------------|----------------------------|----------------------------------|--------------------|
| Advocacy/Communications              | 12,575.      | 0.                         | 12,575.                          | 0.                 |
| Marketing                            | 3,425.       | 0.                         | 0.                               | 3,425.             |
| Office Services                      | 269.         | 0.                         | 269.                             | 0.                 |
| Payroll Processing                   | 4,887.       | 0.                         | 4,887.                           | 0.                 |
| Project Consulting                   | 236,011.     | 236,011.                   | 0.                               | 0.                 |
| Temporary Help                       | 20,515.      | 19,347.                    | 1,168.                           | 0.                 |
|                                      |              |                            |                                  |                    |
|                                      |              |                            |                                  |                    |
|                                      |              |                            |                                  |                    |
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|                                      |              |                            |                                  |                    |
|                                      |              |                            |                                  |                    |
|                                      |              |                            |                                  |                    |
| Total to Form 990, Part IX, line 11g | 277,682.     | 255,358.                   | 18,899.                          | 3,425.             |